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Physical and Financial Resources:

- 1. Budget and Development allocation detail within budget managers ARPA
- 2. Add a manager position in the maintenance area to handle paperwork and planning abuse with the director.
- 3. When planning for new building or programs, please plan and budget for proper staff.
- 4. Need an objective to address the staffing needs to support goal #2.

Student Access:

- 1. Provide additional online tools for student use such as google maps on the interior of buildings showing classrooms and labs.
- 2. Continue updater on changes at each campus. (new buildings, programs, etc)
- 3. Instructional Intervention objective would fit better under "student success" vs "student access"
- 4. Continue to provide classes and other opportunities for off-site engagement and gateway experiences at community venues such as public libraries.
- 5. Establish extension for foothold on eastern side of district in collaboration with community partners instructional interventions (e.g. embedded tutoring)

Economic Workforce and Community Development:

- 1. <u>ADDED Objective:</u> Community well-being.
 - a. CTE programs to align with wellness in support of a healthy community by Fall 2018.
- 2. Feedback/on-going/mutual consultation with business/ industry and labor/education/ private and public sector and internal.
- 3. 3 Support this recommendation
 - a. Hire Dean and consolidate C.O.C., SBDC, + CITD, as well as CEEWD by 2017
 - b. Re-establish the existing dean of School of CEEWD, to also include Adult Education.

Student Success:

- 1. Create a climate of confidence in institution's commitment to equity and inclusiveness.
- Implement a responsive and clear process to assure a student's right to a safe environment.
- 3. Promote a "student's first" philosophy- by wearing name tags (first name only) to personalize contact.
- 4. PIO- Establish a college branding "student's first" (E.G. Banners with student's, success stories)
- 5. Bring back students who are now in full force in their fields so they can motivate others (faculty, staff, students)

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6. Student focus groups/ surveys: Obtain feedback on student experience re: improvement of servers/educational experience.

<u>Institutional Technology and Research:</u>

- 1. Develop standard for classroom tech.
- 2. Please add "to support D.E." in Instructional Tech to support accreditation efforts)
- 3. Non-Instructional Tech & software should be aligned / up-to-date with curricular needs and institutional needs.
- 4. Wider support for other platforms other than PC/IBM.

Learning and teaching:

- 1. Use technology to design hybrid courses, utilize lecture capture techniques
- 2. Hold regular joint GB meetings with SUHSD
- 3. On-going collaboration with educational K-12 at all levels.
- 4. Review course levels of basic skills courses- to college level- and compare to what other colleges have in place.
- 5. Answer this: Why do we have more levels than other colleges? (yes/no)
- 6. Create a track where each student is guaranteed the classes without having to sign up.
- Embed the 6 student success factors (RP group- valued, engaged, connected)
- 8. Encourage use of extensive young adult public library collection to strengthen reading skills of Basic Skill reading and English students.
- Use popular free downloadable books at young adult reading level for us on phones and other popular mobile devices to strengthen reading skills for Basic Skills Students.

10.

Human Resources:

- 1. EEO Plan
- 2. Campus morale: include "campus events" aimed at improving team building, diversity and morale.
 - a. To Add On: tolerance, respect, etc.
- 3. Continue to focus upon creating greater civilty on campus a little more kindness:
 - a. Mix- up the training being given. Maybe dpts can provide 1 hour workshops on new processes/ training and make it mandatory to make attendance 100% with full participation by all employees groups (action step with professional development)\
- 4. Safe zone/ certification/ training program for SWC/ Faculty/ Staff/ Students EX: SDSU
- 5. Staff surveys/ focus groups:
 - a. Satisfaction
 - b. Shared governance

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c. Access for improvement (Processes and improve campus morale)

Organizational Effectiveness

- 1. Help the college to truly focus upon civility! Measurement of... (Can we let the past be the past)
- 2. Agree support the above statement and add that we should work a bit more on communication at all levels.

OBJECTIVES

- 1. Need a objective to support the "culture" portion of the goalmaybe look at HR's
- 2. Under sustaining state-of-the-art assessment system include the use of "up-to-date" systems to allow for college- wide evaluation systems, i.e. Class climate is limited to what we can do on surveys vs. others such as qualtrics.
- 3. Institutional compliance oversight.