

# COMMUNITY BENEFITS AGREEMENT COMPLIANCE REPORT

**1<sup>st</sup> Quarter 2017**

QUARTERLY REPORT

Prepared for:



Prepared by:

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# COMMUNITY BENEFITS AGREEMENT (CBA) COMPLIANCE REPORT

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EXHIBIT 1: Workforce Utilization Reports (per Project)

## 1 Introduction

Effective December 12, 2013, the Southwestern Community College District (District) passed the Community Benefits Agreement (CBA) for construction and major rehabilitation projects funded by Proposition R. It is the explicit understanding and intention of the Parties to the CBA to use opportunities provided by the extensive amount of Project work to identify and promote the interest and involvement of District residents in the construction industry, such as assisting residents in entering the construction trades and through utilization of the apprenticeship programs, providing training opportunities for those residents and other individuals wishing to pursue a career in construction. Furthermore, the Parties to the CBA also understand that the District seeks to place a strong emphasis on the utilization of local small business enterprises on the Project work, whereby each Party shall employ demonstrable efforts to encourage utilization in effort to achieve such goals.

Casamar Group LLC. entered into a contract with the District to monitor and enforce contractor's compliance with the State prevailing wage and Community Benefits Agreement (CBA) requirements. As an extension to the Southwestern Bond Program Management Team, Casamar Group, LLC. has prepared this quarterly compliance report based upon the CBA-applicable project contractor's meeting the contract's CBA established goals and requirements for all projects that have been subject to the CBA to-date.

## 2 CBA GOALS

### 2.1 LOCAL HIRE GOAL – EMPLOYMENT OF DISTRICT RESIDENTS (CBA §5.5)

In recognition of the Southwestern College's mission to serve the community, the Unions and contractors have agreed, by having executed the Letter of Assent and/or being signatory to the CBA, that District residents shall be *first* referred for any work associated with journey person, apprentice, or other positions for utilization on SWC construction project work.

#### CBA GOAL:

- **IT IS THE PARTIES GOAL THAT NINETY (90%) PERCENT OF THE POSITIONS FOR PROJECT WORK FOR A PARTICULAR CONTRACTOR (INCLUDING THE CONTRACTOR'S "CORE EMPLOYEES") BY CRAFT, HAVE BEEN FILLED WITH RESIDENTS OF SAN DIEGO COUNTY**
- **OF THE 90%, THIRTY-FIVE (35%) PERCENT SHOULD BE RESIDENTS WITHIN THE DISTRICT (DETERMINED BY COUNTY AND DISTRICT ZIP CODES)**

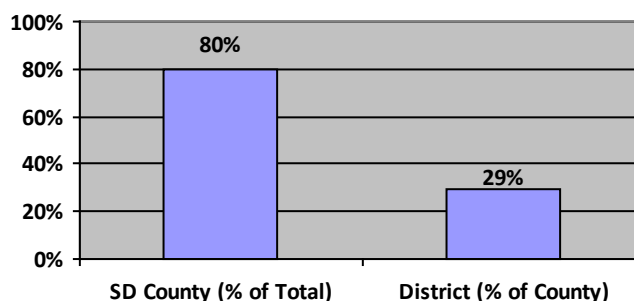
In effort to meet the local hire initiative, the Program Management Team and its Project Labor Coordinator work with the Unions and contractors to ensure local District and County residents are utilized upon construction project work. In turn, contractors have evidenced cooperation by utilizing and requesting the dispatch of local residents onto District projects. Based on the District project contractor's submittal of certified payroll records, the number of local residents working on District projects has been assessed for all work on each Project subject to the requirements contained in the CBA. Workforce utilization statistical data for each specific sub-contractor may be found in EXHIBIT 1.

#### 2.1.1 LOCAL WORKER UTILIZATION (OVERALL)

The most recent Prop R Projects<sup>1</sup> have created 1004 construction-related positions for San Diego County residents—and 289 positions for local district residents.

- San Diego County: 1004 of 1255 available positions filled by County residents **(80%)**
- SWC District: 289 of these 1004 positions filled by residents of the District **(29%)**

Local Hire Utilization

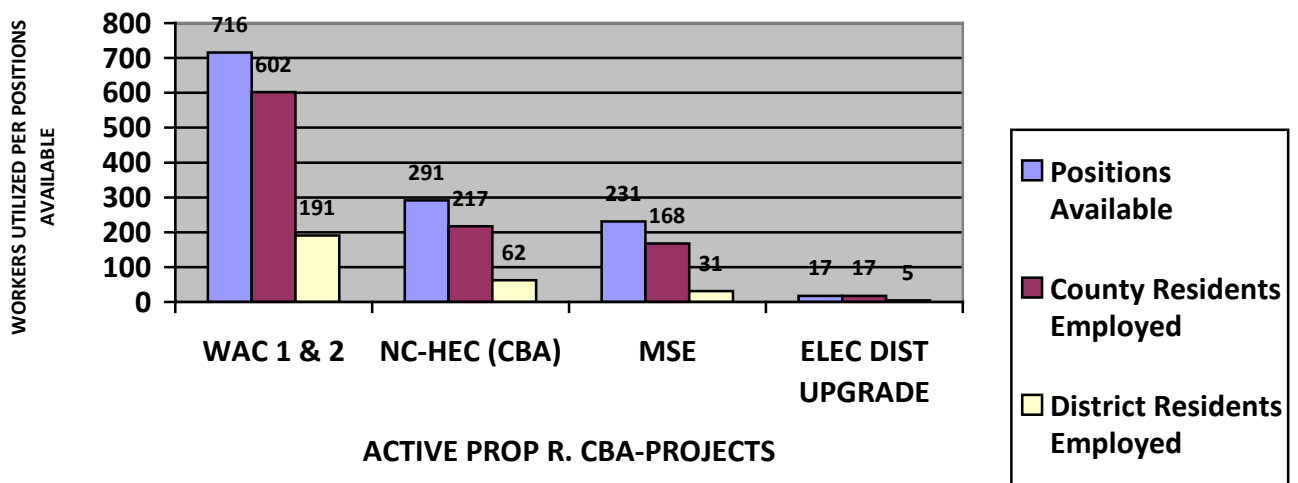


<sup>1</sup> Includes positions from the following CBA projects: Math Science Engineering; National City HEC; Wellness & Aquatics Center; Electrical Infrastructure; Pipe Loop; Wireless Upgrades; Blue Light. Does not include the Central Plant & Field House, which were prior to the start of the CBA program.

## 2.1.2 RESULTS: ACTIVE PROJECTS

Active Projects	Positions Available	Positions County Residents	% of Positions County Residents	Positions District Residents	% of Positions District Residents
Wellness Aquatics Increment 1 & 2 (GC: Balfour Beatty)	716	602	84%	191	32%
National City Higher Education Center (GC: Sundt)	291	217	75%	62	29%
Math Science Engineering Building (GC: Rudolph & Sletten)	231	168	73%	31	18%
Electrical Distribution Upgrade Project 1617-230 (GC: Chula Vista Electric)	17	17	100%	5	29%
<b>CUMULATIVE ACROSS ALL ACTIVE PROJECTS:</b>	<b>1255</b>	<b>1004</b>	<b>80%</b>	<b>289</b>	<b>29%</b>

### LOCAL RESIDENT EMPLOYMENT ON PROP. R CBA PROJECTS



**2.1.3 RESULTS: COMBINED SUMMARY TO-DATE**

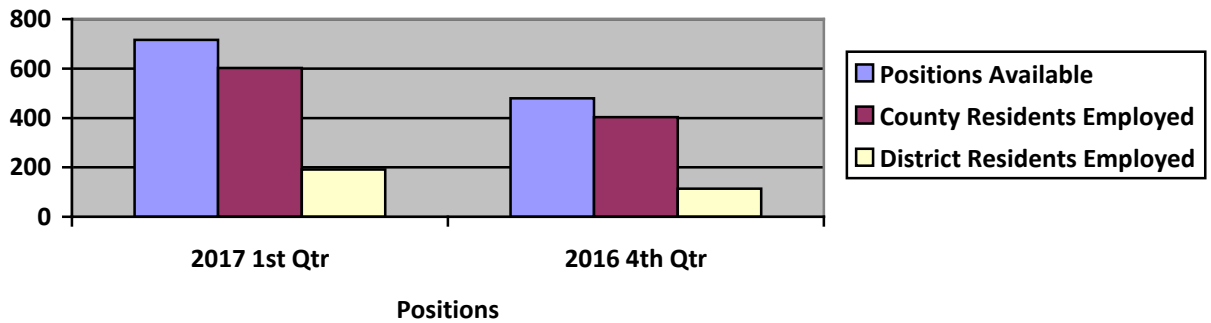
Projects	Positions Available	Positions County Residents	% of Positions County Residents	Positions District Residents	% of Positions District Residents
Electrical Distribution Upgrade Project 1617-230 (GC: Chula Vista Electric)	17	17	100%	5	29%
Math Science Engineering Building (GC: Rudolph & Sletten)	231	168	73%	31	18%
National City – Higher Ed Center (GC: Sundt)	291	217	75%	62	29%
Utility Infrastructure and Hydronic Pipe Extension 1617-2022R (GC: CCL)	No Payrolls Issued To-Date				
Wellness Aquatics Increment 1&2 (GC: Balfour Beatty)	716	602	84%	191	32%
Blue Light (GC: Steiny) <b>[COMPLETED]</b>	51	46	90%	14	30%
Electrical Infrastructure (GC: Southern Contracting) <b>[COMPLETED]</b>	16	9	56%	1	11%
MS4 Pipe Loop Extension & Landscape (GC: Peltzer Plumbing) <b>[COMPLETED]</b>	91	74	81%	17	23%
Wireless Upgrade <b>[COMPLETED]</b> (GC: Chula Vista Electric)	24	23	96%	5	22%
<b>COMBINED SUMMARY TO-DATE:</b>	1437	1156	80%	326	28%

**2.1.4 RESULTS: COMPARISON FROM LAST QUARTER (ACTIVE PROJECTS)**

WELLNESS AQUATICS INCREMENTS 1 & 2					
Project	Positions Available	Positions County Residents	% of Positions County Residents	Positions District Residents	% of Positions District Residents
Wellness Aquatics Increment 1 (Balfour Beatty) <b>2017 1<sup>st</sup> Qtr Data</b>	<b>Q1: 2017</b> 716	<b>Q1: 2017</b> 602	<b>Q1: 2017</b> 84%	<b>Q1: 2017</b> 191	<b>Q1: 2017</b> 32%

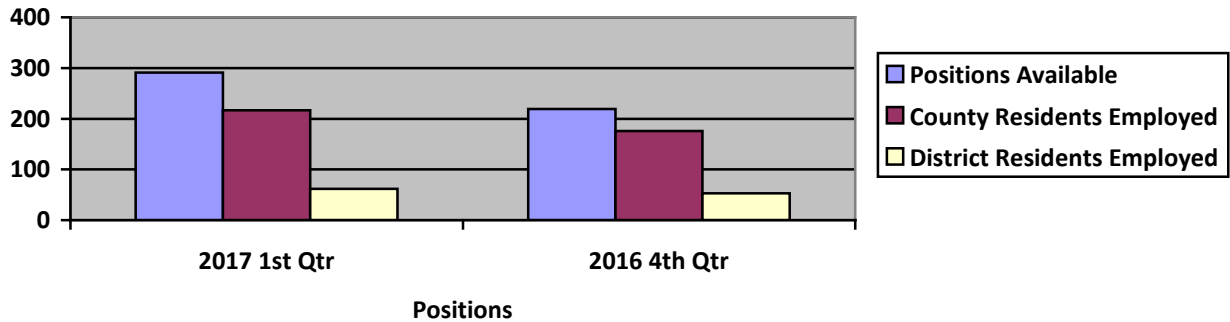
Wellness Aquatics Increment 1 (Balfour Beatty) 2016 4 <sup>th</sup> Qtr Data	Q4: 2016 479	Q4: 2016 403	Q4: 2016 84%	Q4: 2016 114	Q4: 2016 28%
COMPARISON RESULTS:	<u>Increased</u> Positions: 237	<u>Increased</u> Positions to County Residents: 199	<u>Stagnant</u> % of Positions provided to County Residents by: 0%	<u>Increased</u> Positions to District Residents: 77	<u>Increased</u> % of Positions provided to District Residents by: 4%

### WELLNESS AQUATICS LOCAL WORKER EMPLOYMENT 2017 1st QUARTER & 2016 4th QUARTER



NATIONAL CITY HIGHER EDUCATION COMPLEX					
Project	Positions Available	Positions County Residents	% of Positions County Residents	Positions District Residents	% of Positions District Residents
NC-HEC (GC: Sundt) 2017 1 <sup>st</sup> Qtr Data	Q1: 2017 291	Q1: 2017 217	Q1: 2017 75%	Q1: 2017 62	Q1: 2017 29%
NC-HEC (GC: Sundt) 2016 4 <sup>th</sup> Qtr Data	Q4: 2016 219	Q4: 2016 176	Q4: 2016 80%	Q4: 2016 53	Q4: 2016 30%
COMPARISON RESULTS:	<u>Increased</u> Positions: 72	<u>Increased</u> Positions to County Residents: 41	<u>Decreased</u> % of Positions provided to County Residents by: 5%	<u>Increased</u> Positions to District Residents: 9	<u>Decreased</u> % of Positions provided to District Residents by: 1%

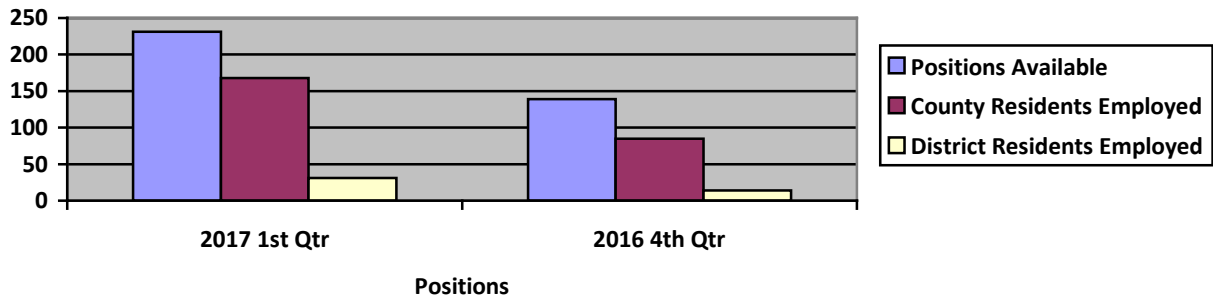
### NATIONAL CITY HIGHER ED COMPLEX LOCAL WORKER EMPLOYMENT 2017 1st QUARTER & 2016 4th QUARTER



### MATH SCIENCE ENGINEERING

Project	Positions Available	Positions County Residents	% of Positions County Residents	Positions District Residents	% of Positions District Residents
MSE (GC: Rudolph & Sletten) 2017 1 <sup>st</sup> Qtr Data	Q1: 2017 231	Q1: 2017 168	Q1: 2017 73%	Q1: 2017 31	Q1: 2017 18%
MSE (GC: Rudolph & Sletten) 2016 4 <sup>th</sup> Qtr Data	Q4: 2016 139	Q4: 2016 85	Q4: 2016 61%	Q4: 2016 14	Q4: 2016 16%
<b>COMPARISON RESULTS:</b>	<b>Increased</b> Positions: 92	<b>Increased</b> Positions to County Residents: 83	<b>Increased</b> % of Positions provided to County Residents by: 12%	<b>Increased</b> Positions to District Residents: 17	<b>Increased</b> % of Positions provided to District Residents by: 2%

### MATH SCIENCE ENGINEERING EMPLOYMENT 2017 1st QUARTER & 2016 4th QUARTER



## 2.1.5 WORKER UTILIZATION DATA PER BID PACKAGE/CONTRACT

Attached herein as “Exhibit 1” are the “Workforce Utilization Reports” for each of the active projects in construction subject to the CBA requirements during the 1<sup>st</sup> quarter of 2017. Exhibit 1 will illustrate which contractors contributed to meeting the CBA local resident employment goal. Tables 1.1 through 1.3 (below) are excerpts of the *Workforce Utilization Report*’s sub-total data figures, which demonstrate how each of the bid package/contracts fared against each other.

Table 1.1

### WELLNESS AQUATICS INCREMENT (WAC) 1 & 2 Sub-Total of Worker Utilization Data for each Bid Package/Contract

Notes:

Lowest Performing Contracts Highlighted in **Red**

+ Denotes an increase in % from last quarter

- Denotes a decrease in % from last quarter

Wellness Aquatics  Bid Package/ Contract  ** Denotes newly introduced in Q1	# OF WEEKLY CPRS SUBMITTED VS. WEEKS DUE UPON CONSTRUCTION START (Cumulative from 9/2015 – 3/2017)	TOTAL NUMBER OF EMPLOYEES (POSITIONS) WORKING	TOTAL NUMBER OF LOCAL-TO- COUNTY (RESIDENT) WORKERS	% of LOCAL-TO- COUNTY WORKERS FILLING POSITIONS	TOTAL NUMBER OF LOCAL- TO-SWC DISTRICT WORKERS	% of LOCAL-TO- SWC DISTRICT WORKERS FILLING POSITIONS
WAC 1 Earthwork	90 : 94	68	66	97%	14	21% -
WAC 1 UG Electrical	104 : 106	22	20	91%	4	20%
WAC 1 Setup (Fence)	74 : 76	19	19	100%	6	32% +
WAC 1 UG Wet Utilities	140 : 156	52	51	98% +	14	27% +
WAC 1 UG Hydronic Piping	49 : 61	6	6	100%	3	50% +
WAC 1&2 Concrete	384 : 401	224	161	72%	45	28% +
WAC 2 Aggregate Piers	21 : 21	20	15	75%	3	20%
WAC 2 BP 10-2 Steel	59 : 68	45	42	93% -	32	76% +
WAC 2 BP 11-2 Sheet Metal	22 : 24	4	1	25% +	1	100%
WAC 2 BP 12-2 Roofing	21 : 23	17	16	94% -	6	38% +
WAC 2 BP 13-2 General	120 : 149	98	74	76% -	32	43% +
WAC 2 BP 14-2 Glazing	20 : 21	12	12	100%	3	25%
WAC 2 BP 22-2 Fire Protect	23 : 35	4	4	100%	1	25%
WAC 2 BP 23-2 Plumbing	49 : 57	45	44	98% +	10	23% +
WAC 2 BP 24-2 HVAC**	74 : 88	38	34	89%	5	15%
WAC 2 BP 25-2 Electrical	96 : 96	38	34	89% -	11	32% +
WAC 2 BP 26-2 Landscape **	27 : 28	1	0	0%	0	0%
Cumulative Totals from 9/2015 – 3/2017:	1382 : 1516	716	602	84%	191	32% +



Table 1.2

## NATIONAL CITY – HIGHER EDUCATION CENTER

## Sub-Total of Worker Utilization Data for each Bid Package/Contract

Notes:

Lowest Performing Contracts Highlighted in Red

+ Denotes an increase in % from last quarter

- Denotes a decrease in % from last quarter

National City Higher Ed Center  Bid Package/ Contract  ** Denotes newly introduced in Q1	# OF WEEKLY CPRS SUBMITTED VS. WEEKS DUE UPON CONSTRUCTION START (Cumulative from 3/2016 – 3/2017)	TOTAL NUMBER OF EMPLOYEES (POSITIONS) WORKING	TOTAL NUMBER OF LOCAL-TO- COUNTY (RESIDENT) WORKERS	% of LOCAL-TO- COUNTY WORKERS FILLING POSITIONS	TOTAL NUMBER OF LOCAL- TO-SWC DISTRICT WORKERS	% of LOCAL-TO- SWC DISTRICT WORKERS FILLING POSITIONS
BP05 _ Site Utilities	51 : 53	24	6	25% -	2	33% -
BP07 _ Landscape	40 : 43	6	0	0%	0	0%
BP08_Struc Site Concrete	125 : 138	64	40	63% -	13	33% -
BP09_Structural Steel	14 : 14	15	9	60% +	3	33% +
BP15 _ Glazing	34 : 35	9	9	100%	0	0%
BP16 _ Doors Frames HWare	51 : 52	10	9	90%	3	33%
BP17 _ Paint	27 : 27	14	5	36% -	3	60%
BP19 _ Mtl Stds, DW, Ins	81 : 84	38	38	100%	18	47% -
BP 20 _ Tile**	10 : 13	2	2	100%	2	100%
BP21 _ Specialties	22 : 24	2	2	100%	0	0%
BP 22 _ Signs**	18 : 19	1	0	0%	0	0%
BP 23 _ Window Treatments**	13 : 14	3	0	0%	0	0%
BP26 _ Plumbing	51 : 52	18	18	100%	2	11%
BP27 _ HVAC	144 : 156	35	31	89% -	7	23%
BP28 _ Electrical	191 : 197	50	48	96%	9	19% -
Cumulative Totals from 3/2016 – 3/2017:	872 : 921	291	217	75% -	62	29% -

Table 1.3

**MATH SCIENCE ENGINEERING**  
**Sub-Total of Worker Utilization Data for each Bid Package/Contract**

Notes:

Lowest Performing Contracts Highlighted in **Red**

+ Denotes an increase in % from last quarter

- Denotes a decrease in % from last quarter

MSE Bid Package/ Contract	# OF WEEKLY CPRS SUBMITTED VS. WEEKS DUE UPON CONSTRUCTION START (Cumulative from 6/2016 – 3/2017)	TOTAL NUMBER OF EMPLOYEES (POSITIONS) WORKING	TOTAL NUMBER OF LOCAL-TO- COUNTY (RESIDENT) WORKERS	% of LOCAL-TO- COUNTY WORKERS FILLING POSITIONS	TOTAL NUMBER OF LOCAL-TO- SWC DISTRICT WORKERS	% of LOCAL-TO- SWC DISTRICT WORKERS FILLING POSITIONS
BP03 _ Demo Hazmat	98 : 126	56	19	34% +	2	11% +
BP04 _ Cast-in-Place Concrete	88 : 96	102	81	79% +	17	21%
BP06 _ Roofing	11 : 15	1	0	0%	0	0%
BP19_ Plumbing	20 : 22	4	4	100%	0	0%
BP21 _ Electrical	25 : 27	23	20	87% +	3	15% +
BP22 _ Earthwork	45 : 47	22	21	95% -	5	24% -
BP25 _ Site Utilities	31 : 33	23	23	100%	4	17% +
Cumulative Totals from 6/2016 – 3/2017:	318 : 366	231	168	73% +	31	18% +

Table 1.4

**ELECTRICAL DISTRIBUTION UPGRADE**  
**Sub-Total of Worker Utilization Data for each Bid Package/Contract**

Electrical Distribution Upgrade	# OF WEEKLY CPRS SUBMITTED VS. WEEKS DUE UPON CONSTRUCTION START (Cumulative from 10/2016 – 3/2017)	TOTAL NUMBER OF EMPLOYEES (POSITIONS) WORKING	TOTAL NUMBER OF LOCAL-TO- COUNTY (RESIDENT) WORKERS	% of LOCAL-TO- COUNTY WORKERS FILLING POSITIONS	TOTAL NUMBER OF LOCAL-TO- SWC DISTRICT WORKERS	% of LOCAL-TO- SWC DISTRICT WORKERS FILLING POSITIONS
Cumulative Totals from 10/2016 – 3/2017:	44 : 48	17	17	100%	5	29%

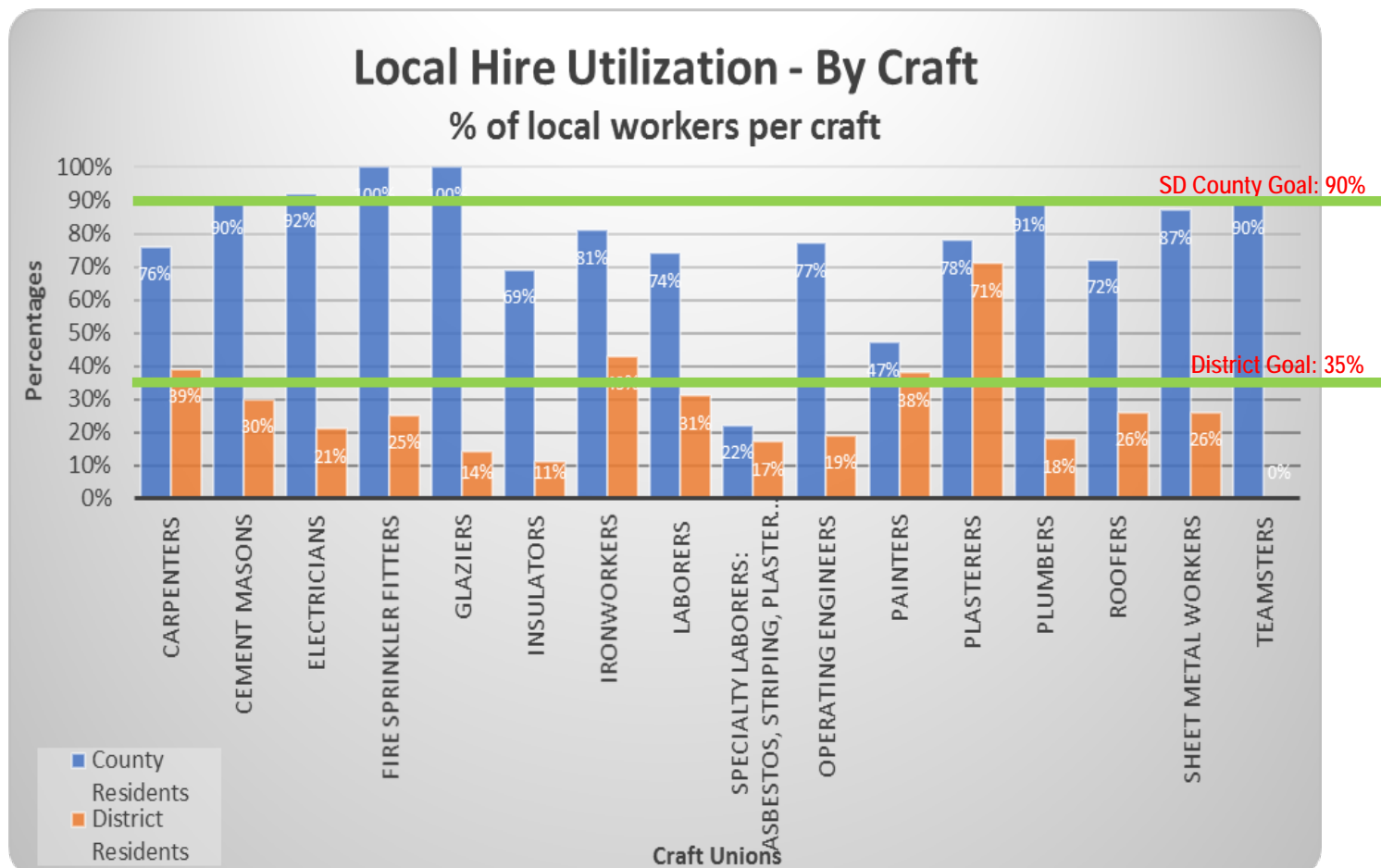
## 2.1.6 UNION REFERRALS/LOCAL WORKER UTILIZATION (BY CRAFT)

Article 5 of the CBA stipulates that the Unions will exert their best efforts to refer sufficient number of skilled craft workers to fulfill the labor requirements of the contractors and identify individuals, particularly residents of the District, for employment on District project work. The data below demonstrates how each craft (i.e. Union) fared against each other with respect to contractor's utilization of local workers upon District Prop. R work. The following stipulations were applied to the data analysis:

- The sum of all positions, per craft, was used as the basis for dividing the number of local County & District worker to derive the percentages reported below
- Based on Certified Payroll Reporting and Union dispatch slips, the CBA Administrator calculated the number of workers deemed residents of the "County" and "District's Zip Code perimeter" for each contractor working upon each project / individual bid packages
- Data was evaluated from September 2014 through March 2017 (*NOTE: Not all CPRs for the final weeks of March 2017 have been submitted by the contractors by the time this report was generated, thus the data represents best-available statistics*)

Of the 16 unions providing workers for Prop. R projects (listed below):

- 38% have met or are within 5 percentage points of meeting the County-resident utilization goal
- 38% have met or are within 5 percentage points of meeting the District-resident utilization goal



		LOCAL JOBS ANALYSIS BY CRAFT	
		WORKER UTILIZATION:	WORKER UTILIZATION:
		LOCAL TO COUNTY	LOCAL TO DISTRICT
<i>Definition "THR": Total Prevailing Hourly Wage Rate</i>			
<b>Carpenters</b>  <i>Average THR: \$50.13</i>	Total Craft Positions:	176	68
	232	76%	39%
<b>Cement Mason</b>  <i>Average THR: \$46.42</i>	Total Craft Positions:	47	14
	52	90%	30%
<b>Electricians</b>  <i>Average THR: \$47.55</i>	Total Craft Positions:	236	50
	257	92%	21%
<b>Fire Sprinkler Fitters</b>  <i>Average THR: \$56.02</i>	Total Craft Positions:	4	1
	4	100%	25%
<b>Glaziers</b>  <i>Average THR: \$59.26</i>	Total Craft Positions:	21	3
	21	100%	14%
<b>Insulators</b>  <i>Average THR: \$58.55</i>	Total Craft Positions:	18	2
	26	69%	11%
<b>Ironworkers</b>  <i>Average THR: \$66.46</i>	Total Craft Positions:	144	62
	178	81%	43%
<b>Laborers</b>  <i>Average THR: \$49.15</i>	Total Craft Positions:	140	43
	189	74%	31%

Specialty Laborers: Asbestos, Striping, Plaster Tenders	Total Craft Positions:	6	1
	27	22%	17%
Operating Engineers  Average THR: \$67.93	Total Craft Positions:	198	38
	257	77%	19%
Painters  Average THR: \$44.37	Total Craft Positions:	8	3
	17	47%	38%
Plasterers  Average THR: \$54.08	Total Craft Positions:	7	5
	9	78%	71%
Plumbers  Average THR: \$64.08	Total Craft Positions:	115	21
	126	91%	18%
Roofers  Average THR: \$35.40	Total Craft Positions:	23	6
	32	72%	26%
Sheet Metal Workers  Average THR: \$58.91	Total Craft Positions:	27	7
	31	87%	26%
Teamsters  Average THR: \$53.80	Total Craft Positions:	9	0
	10	90%	0%

## 2.2 OUTREACH & CONTRACTING TO SMALL / LOCAL BUSINESS ENTERPRISES

On November 4, 2008, by majority election of the Districts' registered voters, \$389,000,000 in general obligation bonds (Proposition R) were authorized to be issued and sold for the benefit of constructing, reconstructing and/or rehabilitating District facilities. The majority of Prop. R projects are being carried out by a Board-approved "Community Benefits Agreement" that delineates provisions for providing contracting opportunities for the local and small business community. Furthermore, the District has a compelling interest to ensure that the goods and services that it buys are of high quality and competitively priced and that public funds are spent in ways that support the development and growth of Small, Local and Emerging Business Enterprises (e.g. Disadvantaged, Minority, Women-owned, Disabled Veteran-owned), hereafter referred to as "S/L/Es."

To this end, the Program Management Team has implemented a *Business Outreach Plan* that includes specific strategies designed to encourage the involvement of S/L/E contractors and vendors in every aspect of the execution of the District's Bond Construction Program. Benefits of the Business Outreach Program include:

- Improved social and economic viability of S/L/Es by the creation of opportunities in their communities;
- Expansion of the contractor base; and,
- Increased number of viable firms to compete for SWCCD contracts.

The Business Outreach Program objectives are to:

- Ensure that SWCCD provides S/L/Es with equal access to the SWCCD Bond Construction Program contracts and subcontracts;
- Aggressively pursue outreach efforts to locate S/L/Es and provide them with the necessary assistance to compete in the SWCCD Bond Construction Program contracting programs; and,
- Report to SWCCD on the participation of S/L/Es in the SWCCD Bond Construction Program.

### DEFINITIONS

Local Business is one whose business address zip code is included within the SWCCD bond voting/taxable precinct zip code parameters. These precinct zip code boundaries include:

<b>SWCCD Zip Codes</b>	91902	91908	91909	91910	91911	91912	91913	91914
	91915	91932	91933	91947	91950	91951	92135	92143
	92153	92154	92155	92173	92178			
<b>SD County Zip Codes</b>	91901	91903	91905	91906	91916	91917	91921	91931
	91934	91935	91941	91942	91943	91944	91945	91946
	91948	91962	91963	91976	91977	91978	91979	91980
	91987	92003	92004	92007	92008	92009	92010	92011
	92013	92014	92018	92019	92020	92021	92022	92023
	92024	92025	92026	92027	92028	92029	92030	92033
	92036	92037	92038	92039	92040	92046	92049	92051
	92052	92054	92055	92056	92057	92058	92059	92060

92061	92064	92065	92066	92067	92068	92069	92070
92071	92072	92074	92075	92078	92079	92081	92082
92083	92084	92085	92086	92088	92090	92091	92092
92093	92096	92101	92102	92103	92104	92105	92106
92107	92108	92109	92110	92111	92112	92113	92114
92115	92116	92117	92119	92120	92121	92122	92123
92124	92126	92127	92128	92129	92130	92131	92132
92134	92136	92137	92138	92139	92140	92141	92142
92145	92147	92149	92150	92152	92158	92159	92160
92161	92162	92163	92164	92165	92166	92167	92168
92169	92170	92171	92172	92174	92175	92176	92177
92179	92182	92184	92186	92187	92190	92191	92192
92193	92194	92195	92196	92197	92198	92199	

**Small Business**, as defined by the U.S. Small Business Administration\*, is one whose annual gross sales do not exceed the amounts below:

- **Construction of Buildings:** Under \$36.5 million
- **Specialty Trade Contractors:** Under \$15 million
- **Professional Services:**
  - Architectural Services: Under \$7.5 million
  - Engineering Services: Under \$15 million
  - Surveying & Mapping: Under \$15 million
  - Environmental Consulting: Under \$15 million
  - Landscape Architecture: Under \$7.5 million
  - Building Inspection Services: Under \$7.5 million

\* U.S. SBA Small Business Size Standards, effective 2/26/2016

## S/L/E PROGRAM OUTREACH

Outreach to encourage and recruit firms to participate in the Contractor Outreach Program has taken many forms. Marketing and outreach activities have included, but have not limited to:

- Collaboration with local Unions to outreach to their base of signatory contractors during the solicitation of bid process;
- Conducting and facilitating workshops/seminars for local contractors and vendors/suppliers interested in working on District projects; Workshops/seminars have informed participants of program requirements and contracting opportunities. Information such as project descriptions, work schedules, crafts/trades to be used, procurement activities, and any other information identifying opportunities were made available to the participants;
- Utilization of a network of contacts that include business and trade organizations, local chambers of commerce, prime contractors, resource providers, Business Development Centers, trade fairs, and workshops in order to recruit S/L/Es. The organizations contacted were provided with schedules, project descriptions, Outreach Program contact information, and other descriptive information to ensure their members are fully aware of the Districts contracting and procurement activities within the Bond Construction Program;

- Business listings were solicited from public agencies that have certified local firms as DVBES, Minority Business Enterprises, Women-owned Business Enterprises, or Disadvantaged Business Enterprises for the purposes of isolating S/L/Es and placing them into the Contractor Outreach Database for outreach activities; and
- Holding workshops and community forums catered to Local, Small, and Disabled-Veteran-Owned Business.

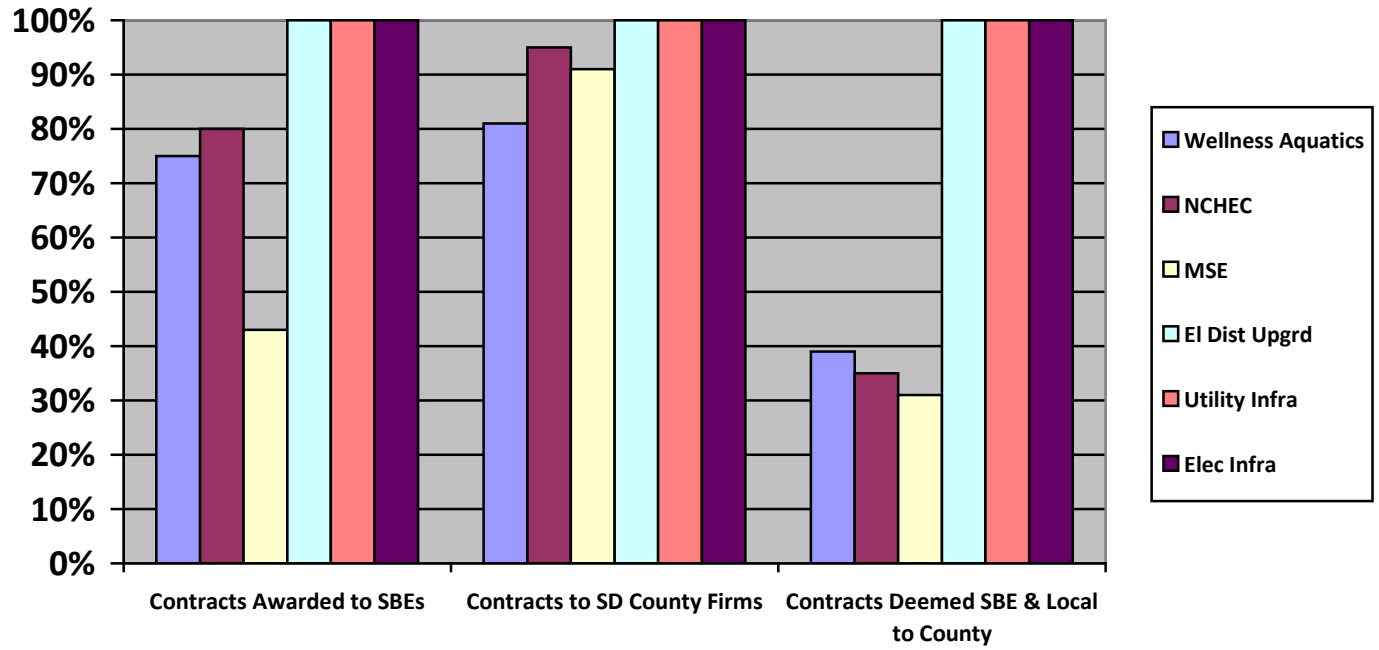
### S/L/E BUSINESS UTILIZATION IN PROP. R CONTRACTS

Below is a summary of the participation of firms (contractors, vendors, suppliers, professional consultants) on recent Proposition R contracts where statistical data was captured for firms deemed either small business, local business, or emerging business (women-owned, minority-owned, disabled veteran-owned) enterprise.

Projects	TOTAL Bid Package Contracts Subject to the CBA	Number of Contracts Deemed SBE	% of Contracts Deemed to be <u>SBEs</u>	Number of Contracts Awarded to Firms Local to San Diego County	% of Contracts Awarded to Firms <u>Local to San Diego County</u>	Number of Contracts Awarded to Firms Deemed <u>Local &amp; SBE</u>	% of Contracts Awarded to Firms Deemed <u>Local &amp; SBE</u>
Wellness Aquatics Increment 1&2 (Balfour Beatty)	36	27	75%	29	81%	14	39%
NC-HEC (Sundt)	20	16	80%	19	95%	7	35%
MSE (Rudolph & Sletten)	35	15	43%	32	91%	11	31%
Electrical Distribution Upgrade 1617-230 (CVE)	1	1	100%	1	100%	1	100%
Utility Infrastructure Hydronic Pipe Extension (CCL)	1	1	100%	1	100%	1	100%
Electrical Infrastructure (Southern Contracting)	1	1	100%	1	100%	1	100%
<b>COMBINED SUMMARY (All Projects)</b>	94	61	<b>65%</b>	83	<b>88%</b>	35	<b>37%</b>



Utilization of SBEs in Contract Awards in Recent Prop R Projects



### 3 APPRENTICESHIP UTILIZATION /TRAINING & EMPLOYMENT OF DISTRICT RESIDENTS (CBA §16.1)

In recognition of the Southwestern College's mission to maintain continuing support of the programs designed to develop an adequate number of competent workers in the construction industry, the obligation to capitalize on the availability of the local work force in the area served by the District, and the opportunities to provide continuing work under the construction program funded by Proposition R. To these ends, the District, the CBA's Project Labor Coordinator, other District consultants, the contractors and the Unions signatory to the CBA, will work cooperatively to identify or establish and maintain effective programs and procedures for persons interested in entry into apprenticeship training programs.

#### CBA GOALS:

- ***The Unions agree to cooperate with the Contractor in furnishing apprentices as requested up to the maximum percentage. The apprentice ratio for each craft shall be in compliance, at minimum, with the applicable provisions of Labor Code 1777.5 (20% of total journeyman (straight-time) hours per craft, unless exemption is granted)***
- ***Train and employ District residents as it relates to apprenticeship training / utilization***

Below is a summary of the contractor's compliance with minimum State apprenticeship utilization ratios to-date upon ACTIVE Prop R projects for all contractors who do not fall into an apprenticeship exemption category; any contractors who are currently not meeting the State's minimum 20% ratio have been advised by the CBA's Project Labor Coordinator of their apprenticeship obligations to be met prior to their completion of project work, which is promulgated by Labor Code §1777.5.

PROJECT	JOURNEYMEN STRAIGHT- TIME HOURS (Cumulative, All Contractors)	APPRENTICE HOURS (Cumulative, All Contractors)	APPRENTICE UTILIZATION PERCENTAGE	COMPLIANCE STATUS ACROSS ALL CONTRACTORS
Electrical Distribution Upgrade	953	415	44%	<i>Compliant – Meeting Minimum State Standards</i>
Math Science Engineering	10,630	3454	32%	<i>Compliant – Meeting Minimum State Standards</i>
National City Higher Education Center	13,998	4456	32%	<i>Compliant – Meeting Minimum State Standards</i>
Wellness Aquatics Increments 1 & 2	58,585	26,348	45%	<i>Compliant – Meeting Minimum State Standards</i>

**4 PREVAILING WAGE / LABOR COMPLIANCE**

Pursuant to California Labor Code 1771 all workers employed on public works projects shall be paid a prevailing wage determined by the California Department of Industrial Relations (DIR). As an extension to the SWC Bond Program Management Team, Casamar Group LLC provides support services for the monitoring and enforcement of contractor's compliance with the prevailing wage laws of the State of California for work on Prop. R projects.

Below is a summary of each General Contractor's compliance with submittal of payroll and related documentation, for its own firm and that of its subcontractors, which validates contractor's meeting of the public works labor compliance requirements. Further detail on each contractor's level of compliance may be found in Document Tracking Logs for each project, which may be provided upon request.

PROJECT	BID PACKAGE #	General Contractor	Number of Contractors Within GC's Contract	Number of ACTIVE CONTRACTORS Deemed "NON-Compliant"	Most Recent Non-Compliance Issued Raised to GC / CM-at-Risk
WAC Inc. 1	02-1 Site Setup	Alcorn Fence	1	0	<i>N/A; all contractors relatively compliant</i>
WAC Inc. 1	03-1 Earthwork	FJ Willert	4	1	<i>3/2017 Monthly Report; Request for Documents issued 3/15/2017</i>
WAC Inc. 1 & 2	04-1 Concrete	Minegar	10	1	<i>3/2017 Monthly Report; Request for Documents issued 3/15/2017</i>
WAC Inc. 1	05-1 UG Wet Utilities	Interpipe	7	1	<i>3/2017 Monthly Report; Request for Documents issued 3/15/2017</i>
WAC Inc. 1	06-1 Hydronic Piping	Jackson & Blanc	3	3	<i>3/2017 Monthly Report; Request for Documents issued 3/15/2017 &amp; 3/23/17</i>
WAC Inc. 1	07-1 UG Electrical	Neal Electric	4	1	<i>3/2017 Monthly Report; Request for Documents issued 3/23/2017</i>
WAC Inc. 2	10-2 Steel	McMahon Steel	3	1	<i>3/2017 Monthly Report</i>
WAC Inc. 2	11-2 Sheet Metal	Letner	2	0	<i>N/A; all contractors relatively compliant</i>
WAC Inc. 2	12-2 Roof	A Good Roofer	1	0	<i>N/A; all contractors relatively compliant</i>
WAC Inc. 2	13-2 General	Brady	13	7	<i>3/2017 Monthly Report</i>
WAC Inc. 2	14-2 Glazing	Center Glass	2	0	<i>N/A; all contractors relatively compliant</i>
WAC Inc. 2	22-2 Fire Protection	Schmidt	2	1	<i>3/2017 Monthly Report</i>
WAC Inc. 2	23-2 Plumbing	Interpipe	4	2	<i>3/2017 Monthly Report; Request for Documents issued 3/7/2017</i>
WAC Inc. 2	24-2 HVAC	Control Air	6	1	<i>3/2017 Monthly Report</i>
WAC Inc. 2	25-2 Electrical	Morrow Meadows	4	1	<i>3/2017 Monthly Report</i>
WAC Inc. 2	26-2	Marina	1	0	<i>N/A; all contractors relatively compliant</i>
NC-HEC	05 Site Utilities	Bali	4	0	<i>N/A; all contractors relatively compliant</i>
NC-HEC	07 Landscape	Pierre Landscape	1	0	<i>N/A; all contractors relatively compliant</i>
NC-HEC	08 Struc Site Concrete	Demcon	5	2	<i>3/2017 Monthly Report; Request for Documents issued 3/14/2017</i>
NC-HEC	09 Structural Steel	Con X Tech	2	2	<i>Files closed; all contractors compliant</i>

PROJECT	BID PACKAGE #	General Contractor	Number of Contractors Within GC's Contract	Number of ACTIVE CONTRACTORS Deemed "NON-Compliant"	Most Recent Non-Compliance Issued Raised to GC / CM-at-Risk
NC-HEC	15 Glazing	Centex Glazing	1	0	<i>N/A; all contractors relatively compliant</i>
NC-HEC	16 Doors Frames Hardware	Johnson Finch McClure	4	0	<i>N/A; all contractors relatively compliant</i>
NC-HEC	17 Paint	Everlast	1	1	<i>3/2017 Monthly Report; Sundt is providing regular updates to CBA Administrator</i>
NC-HEC	19 Metal Studs, Drywall, Insulation	Johnson Finch McClure	4	0	<i>N/A; all contractors relatively compliant</i>
NC-HEC	20 Tile	Continental Marble & Tile	1	0	<i>N/A; all contractors relatively compliant</i>
NC-HEC	21 Specialties	Brady	1	0	<i>N/A; all contractors relatively compliant</i>
NC-HEC	22 Signage	A Good Sign	1	1	<i>3/2017 Monthly Report</i>
NC-HEC	23 Window Treatment	Sheward & Sons	1	0	<i>N/A; all contractors relatively compliant</i>
NC-HEC	26 Plumbing	Advance Plumbing	3	0	<i>N/A; all contractors relatively compliant</i>
NC-HEC	27 HVAC	Jackson & Blanc	8	1	<i>3/2017 Monthly Report; Request for Documents issued 3/14/17</i>
NC-HEC	28 Electrical	Baker Electric	7	1	<i>3/2017 Monthly Report</i>
MSE	03 Demo Hazmat	Silverado	8	2	<i>3/2017 Monthly Report; Request for Documents issued 3/14/17</i>
MSE	04 Cast In Place Concrete	Pacific SW Structures	8	0	<i>N/A; all contractors relatively compliant</i>
MSE	06 Roofing	Best Roofing	1	1	<i>3/2017 Monthly Report</i>
MSE	19 Plumbing	UMEC	5	3	<i>3/2017 Monthly Report</i>
MSE	21 Electric	Dynalectric	5	0	<i>N/A; all contractors relatively compliant</i>
MSE	22 Earthwork	FJ Willert	2	0	<i>N/A; all contractors relatively compliant</i>
MSE	25 Site Utility	Advance Plumbing	3	0	<i>N/A; all contractors relatively compliant</i>
Electrical Distribution Upgrade	N/A	Chula Vista Electric	3	1	<i>3/2017 Monthly Report; Request for Documents issued 3/24/17 &amp; 3/25/17</i>

## **EXHIBIT 1: WORKFORCE UTILIZATION REPORTS**

**Projects:**

- **Wellness Aquatics Increment 1 & 2 (Balfour Beatty)**
- **National City-Higher Education Center (Sundt)**
- **Math Science Engineering (Rudolph & Sletten)**
- **Electrical Distribution Upgrade 1617-230 (Chula Vista Electric)**

**Southwestern College - Wellness Aquatics Increment 1 and 2 Contracts**  
**CBA Workforce Utilization Report [EXHIBIT 2]**

REPORTING MONTH	CONTRACTORS	RATIO OF WEEKS REPORTED THIS MONTH	TOTAL NUMBER OF POSITIONS EMPLOYED	TOTAL NUMBER OF LOCAL-TO-COUNTY (RESIDENT) WORKERS	% of LOCAL-TO-COUNTY WORKERS FILLING POSITIONS	TOTAL NUMBER OF LOCAL-TO-SWC DISTRICT WORKERS	% of LOCAL-TO-SWC DISTRICT WORKERS FILLING POSITIONS
Sept-15	Site Setup, Alcorn Fence	1 : 1	1	1	100%	0	0%
Oct-15	Site Setup, Alcorn Fence	5 : 5	10	10	100%	3	30%
	Earthwork, FJ Willert	3 : 3	10	10	100%	2	20%
Nov-15	UG Electrical, Neal Electric	4 : 4	3	3	100%	1	33%
	Site Setup, Alcorn Fence	4 : 4	0	0	0%	0	0%
	Increment 1 – 05-1 UG Wet Utilities, Interpipe	1 : 1	3	3	100%	0	0%
	Earthwork, FJ Willert	5 : 5	11	10	91%	2	20%
	UG Electrical, Neal Electric	5 : 5	2	2	100%	1	50%
Dec-15	Site Setup, Alcorn Fence	4 : 4	0	0	0%	0	0%
	Increment 1 – 05-1 UG Wet Utilities, Interpipe	5 : 5	4	4	100%	2	50%
	Increment 1 – 05-1 UG Wet Utilities, FJ Willert	3 : 3	2	2	100%	1	50%
	Earthwork, FJ Willert	5 : 5	8	8	100%	3	38%
	UG Electrical, Neal Electric	5 : 5	4	4	100%	1	25%
	UG Electrical, Select Electric	1 : 1	4	4	100%	0	0%
Jan-16	Site Setup, Alcorn Fence	5 : 5	0	0	0%	0	0%
	Increment 1 – 05-1 UG Wet Utilities, Interpipe	5 : 5	1	1	100%	0	0%
	Increment 1 – 05-1 UG Wet Utilities, FJ Willert	4 : 4	0	0	0%	0	0%
	Increment 1 – 05-1 UG Wet Utilities, Old Castle Precast	1 : 1	1	1	100%	0	0%
	Earthwork, FJ Willert	4 : 4	7	6	86%	1	17%
	Earthwork, All Clean Sweeping dba: D&N Sweeping	2 : 2	1	1	100%	0	0%
	UG Electrical, Neal Electric	4 : 4	0	0	0%	0	0%
	UG Electrical, Select Electric	4 : 4	4	3	75%	1	33%
	Site Setup, Alcorn Fence	4 : 4	0	0	0%	0	0%
	Increment 1 – 05-1 UG Wet Utilities, Interpipe	4 : 4	1	1	100%	0	0%
	Increment 1 – 05-1 UG Wet Utilities, FJ Willert	4 : 4	0	0	0%	0	0%
	Increment 1 – 05-1 UG Wet Utilities, Old Castle Precast	4 : 4	3	2	67%	0	0%
	Concrete, Minegar	4 : 4	5	3	60%	0	0%
	Concrete, FJ Willert	1 : 1	1	0	0%	0	0%
	Inc 2: BP 08-2 Aggregate Piers, FJ Willert	1 : 1	1	0	0%	0	0%
	Earthwork, FJ Willert	4 : 4	5	5	100%	0	0%
	Earthwork, All Clean Sweeping dba: D&N Sweeping	1 : 1	0	0	0%	0	0%
	UG Electrical, Neal Electric	4 : 4	0	0	0%	0	0%
	UG Electrical, Select Electric	4 : 4	1	1	100%	0	0%
	Site Setup, Alcorn Fence	4 : 4	0	0	0%	0	0%
	Increment 1 – 05-1 UG Wet Utilities, Interpipe	5 : 5	0	0	0%	0	0%
	Increment 1 – 05-1 UG Wet Utilities, FJ Willert	4 : 4	0	0	0%	0	0%
	Increment 1 – 05-1 UG Wet Utilities, Bob's Crane	4 : 4	2	2	100%	0	0%
	Increment 1 – 05-1 UG Wet Utilities, Old Castle Precast	5 : 5	0	0	0%	0	0%
	Concrete, Minegar	4 : 4	13	9	69%	3	33%
	Concrete, Conco Pumping	4 : 4	1	0	0%	0	0%
	Concrete, D&D Concrete	1 : 1	5	5	100%	2	40%
	Concrete, FJ Willert	4 : 4	2	2	100%	1	50%
	Concrete, Pacific Steel Group	4 : 4	8	1	13%	0	0%
	Inc 2: BP 08-2 Aggregate Piers, Hayward Baker	4 : 4	11	8	73%	2	25%
	Inc 2: BP 08-2 Aggregate Piers, FJ Willert	4 : 4	2	2	100%	1	50%
	Earthwork, FJ Willert	4 : 4	1	1	100%	0	0%
	UG Electrical, Neal Electric	4 : 4	0	0	0%	0	0%
	UG Electrical, Select Electric	4 : 4	0	0	0%	0	0%
	Site Setup, Alcorn Fence	4 : 4	0	0	0%	0	0%
	Increment 1 – 05-1 UG Wet Utilities, Interpipe	4 : 4	2	2	100%	0	0%
	Increment 1 – 05-1 UG Wet Utilities, Bob's Crane	4 : 4	0	0	0%	0	0%
	Increment 1 – 05-1 UG Wet Utilities, FJ Willert	4 : 4	0	0	0%	0	0%
	Increment 1 – 05-1 UG Wet Utilities, Old Castle Precast	2 : 2	0	0	0%	0	0%
	Concrete, Minegar	4 : 4	3	2	67%	1	50%
	Concrete, Conco Pumping	4 : 4	0	0	0%	0	0%
	Concrete, D&D Concrete	4 : 4	6	6	100%	0	0%
	Concrete, FJ Willert	4 : 4	2	1	50%	0	0%
	Concrete, Marco Crane	2 : 2	7	4	57%	0	0%
	Concrete, Pacific Steel Group	4 : 4	10	9	90%	3	33%
	UG Hydronic Piping, Jackson & Blanc	3 : 3	2	2	100%	1	50%
	Inc 2: BP 08-2 Aggregate Piers, Hayward Baker	4 : 4	0	0	0%	0	0%
	Inc 2: BP 08-2 Aggregate Piers, FJ Willert	4 : 4	6	5	83%	0	0%
	Earthwork, FJ Willert	4 : 4	1	1	100%	0	0%
	UG Electrical, Neal Electric	4 : 4	0	0	0%	0	0%
	UG Electrical, Select Electric	5 : 5	0	0	0%	0	0%
	Site Setup, Alcorn Fence	4 : 4	0	0	0%	0	0%
	Increment 1 – 05-1 UG Wet Utilities, Interpipe	5 : 5	0	0	0%	0	0%
	Increment 1 – 05-1 UG Wet Utilities, Bob's Crane	4 : 4	0	0	0%	0	0%
	Increment 1 – 05-1 UG Wet Utilities, FJ Willert	4 : 4	0	0	0%	0	0%

**Southwestern College - Wellness Aquatics Increment 1 and 2 Contracts**  
**CBA Workforce Utilization Report [EXHIBIT 2]**

May-16	Concrete _ Minegar	4 : 4	1	1	100%	0	0%
	Concrete _ Conco Pumping	5 : 5	0	0	0%	0	0%
	Concrete _ Courtney	3 : 3	4	4	100%	0	0%
	Concrete _ D&D Concrete	4 : 4	0	0	0%	0	0%
	Concrete _ FJ Willert	4 : 4	2	1	50%	0	0%
	Concrete _ Marco Crane	5 : 5	0	0	0%	0	0%
	Concrete _ Pacific Steel Group	4 : 4	3	2	67%	1	50%
	UG Hydronic Piping _ Jackson & Blanc	5 : 5	0	0	0%	0	0%
	Inc 2: BP 23-2 Plumbing _ Interpipe	2 : 2	7	7	100%	2	29%
	Inc 2: BP 25-2 Electrical _ Morrow Meadows	3 : 3	4	4	100%	1	25%
Jun-16	Inc 2: BP 25-2 Electrical _ Kendrick Excavation	3 : 3	1	1	100%	1	100%
	Earthwork _ FJ Willert	4 : 4	7	7	100%	2	29%
	Earthwork _ Cut N Core	2 : 2	2	2	100%	2	100%
	UG Electrical _ Neal Electric	4 : 4	0	0	0%	0	0%
	UG Electrical _ Select Electric	4 : 4	0	0	0%	0	0%
	Site Setup _ Alcorn Fence	4 : 4	3	3	100%	1	33%
	Increment 1 – 05-1 UG Wet Utilities _ Interpipe	4 : 4	0	0	0%	0	0%
	Increment 1 – 05-1 UG Wet Utilities _ Bob's Crane	4 : 4	0	0	0%	0	0%
	Increment 1 – 05-1 UG Wet Utilities _ FJ Willert	4 : 4	0	0	0%	0	0%
	Concrete _ Minegar	4 : 4	11	8	73%	1	13%
	Concrete _ Conco Pumping	4 : 4	0	0	0%	0	0%
	Concrete _ Courtney	4 : 4	0	0	0%	0	0%
	Concrete _ D&D Concrete	4 : 4	0	0	0%	0	0%
	Concrete _ FJ Willert	4 : 4	5	5	100%	1	20%
	Concrete _ Marco Crane	4 : 4	0	0	0%	0	0%
	Concrete _ Pacific Steel Group	4 : 4	10	8	80%	4	50%
	UG Hydronic Piping _ Jackson & Blanc	4 : 4	0	0	0%	0	0%
	Inc 2: BP 10-2 Steel _ McMahon Steel	2 : 2	6	6	100%	4	67%
	Inc 2: BP 10-2 Steel _ Marco Crane	3 : 3	3	3	100%	1	33%
	Inc 2: BP 23-2 Plumbing _ Interpipe	4 : 4	1	1	100%	0	0%
Jul-16	Inc 2: BP 25-2 Electrical _ Morrow Meadows	4 : 4	7	7	100%	1	14%
	Inc 2: BP 25-2 Electrical _ Kendrick Excavation	4 : 4	0	0	0%	0	0%
	Earthwork _ FJ Willert	4 : 4	2	2	100%	0	0%
	Earthwork _ Cut N Core	5 : 5	0	0	0%	0	0%
	UG Electrical _ Neal Electric	4 : 4	2	2	100%	0	0%
	UG Electrical _ Select Electric	4 : 4	0	0	0%	0	0%
	Site Setup _ Alcorn Fence	4 : 4	0	0	0%	0	0%
	Increment 1 – 05-1 UG Wet Utilities _ Interpipe	4 : 4	3	3	100%	0	0%
	Increment 1 – 05-1 UG Wet Utilities _ Bob's Crane	4 : 4	0	0	0%	0	0%
	Increment 1 – 05-1 UG Wet Utilities _ FJ Willert	4 : 4	0	0	0%	0	0%
	Concrete _ Minegar	4 : 4	2	2	100%	1	50%
	Concrete _ Conco Pumping	4 : 4	3	1	33%	0	0%
	Concrete _ Courtney	4 : 4	0	0	0%	0	0%
	Concrete _ Cut N Core	4 : 4	3	3	100%	3	100%
	Concrete _ D&D Concrete	4 : 4	15	15	100%	3	20%
	Concrete _ FJ Willert	4 : 4	1	1	100%	0	0%
	Concrete _ Marco Crane	5 : 5	0	0	0%	0	0%
	Concrete _ Pacific Steel Group	4 : 4	5	4	80%	3	75%
	UG Hydronic Piping _ Jackson & Blanc	4 : 4	0	0	0%	0	0%
	Inc 2: BP 10-2 Steel _ McMahon Steel	4 : 4	0	0	0%	0	0%
Aug-16	Inc 2: BP 10-2 Steel _ Marco Crane	4 : 4	0	0	0%	0	0%
	Inc 2: BP 13-2 General _ Brady	2 : 2	1	1	100%	1	100%
	Inc 2: BP 13-2 General _ Electro Specialty Sys	1 : 1	2	2	100%	0	0%
	Inc 2: BP 22-2 Fire Protection _ Schmidt	3 : 3	1	1	100%	1	100%
	Inc 2: BP 23-2 Plumbing _ Interpipe	4 : 4	1	1	100%	0	0%
	Inc 2: BP 24-2 Plumbing _ Control Air	3 : 3	1	1	100%	0	0%
	Inc 2: BP 25-2 Electrical _ Morrow Meadows	4 : 4	3	2	67%	0	0%
	Inc 2: BP 25-2 Electrical _ Kendrick Excavation	4 : 4	0	0	0%	0	0%
	Earthwork _ FJ Willert	5 : 5	4	4	100%	1	25%
	Earthwork _ Cut N Core	4 : 4	0	0	0%	0	0%
	Earthwork _ Panorama	4 : 4	2	0	0%	0	0%
	Earthwork _ Vance	2 : 2	8	0	0%	0	0%
	UG Electrical _ Neal Electric	4 : 4	0	0	0%	0	0%
	UG Electrical _ Select Electric	4 : 4	0	0	0%	0	0%
	Site Setup _ Alcorn Fence	4 : 4	1	1	100%	0	0%
	Increment 1 – 05-1 UG Wet Utilities _ Interpipe	5 : 5	0	0	0%	0	0%
	Increment 1 – 05-1 UG Wet Utilities _ Bob's Crane	4 : 4	0	0	0%	0	0%
	Increment 1 – 05-1 UG Wet Utilities _ FJ Willert	4 : 4	0	0	0%	0	0%
	Concrete _ Minegar	4 : 4	5	4	80%	2	50%
	Concrete _ Conco Pumping	4 : 4	2	1	50%	0	0%
	Concrete _ Courtney	4 : 4	0	0	0%	0	0%
	Concrete _ Cut N Core	4 : 4	0	0	0%	0	0%
	Concrete _ D&D Concrete	4 : 4	10	10	100%	1	10%
	Concrete _ FJ Willert	4 : 4	5	5	100%	2	40%
	Concrete _ Marco Crane	4 : 4	0	0	0%	0	0%
	Concrete _ Pacific Steel Group	4 : 4	4	4	100%	0	0%

**Southwestern College - Wellness Aquatics Increment 1 and 2 Contracts**  
**CBA Workforce Utilization Report [EXHIBIT 2]**

Sep-16	UG Hydronic Piping _ Jackson & Blanc	4 : 4	0	0	0%	0	0%
	Inc 2: BP 10-2 Steel _ McMahon Steel	4 : 4	1	1	100%	1	100%
	Inc 2: BP 10-2 Steel _ Marco Crane	4 : 4	0	0	0%	0	0%
	Inc 2: BP 13-2 General _ Brady	5 : 5	0	0	0%	0	0%
	Inc 2: BP 13-2 General _ Electro Specialty Sys	4 : 4	5	5	100%	1	20%
	Inc 2: BP 22-2 Fire Protection _ Schmidt	4 : 4	1	1	100%	0	0%
	Inc 2: BP 23-2 Plumbing _ Interpipe	5 : 5	0	0	0%	0	0%
	Inc 2: BP 24-2 Plumbing _ Control Air	5 : 5	3	3	100%	0	0%
	Inc 2: BP 25-2 Electrical _ Morrow Meadows	5 : 5	7	6	86%	0	0%
	Inc 2: BP 25-2 Electrical _ Kendrick Excavation	4 : 4	1	1	100%	1	100%
	Earthwork _ FJ Willert	4 : 4	3	3	100%	1	33%
	Earthwork _ Cut N Core	4 : 4	0	0	0%	0	0%
	Earthwork _ Panorama	4 : 4	0	0	0%	0	0%
	UG Electrical _ Neal Electric	4 : 4	0	0	0%	0	0%
	UG Electrical _ Select Electric	4 : 4	0	0	0%	0	0%
	Site Setup _ Alcorn Fence	4 : 4	4	4	100%	2	50%
	Increment 1 – 05-1 UG Wet Utilities _ Interpipe	4 : 4	0	0	0%	0	0%
	Increment 1 – 05-1 UG Wet Utilities _ Bob's Crane	4 : 4	0	0	0%	0	0%
	Increment 1 – 05-1 UG Wet Utilities _ FJ Willert	4 : 4	0	0	0%	0	0%
	Concrete _ Minegar	4 : 4	0	0	0%	0	0%
	Concrete _ Conco Pumping	4 : 4	1	0	0%	0	0%
	Concrete _ Courtney	4 : 4	1	0	0%	0	0%
	Concrete _ Cut N Core	4 : 4	0	0	0%	0	0%
	Concrete _ D&D Concrete	4 : 4	0	0	0%	0	0%
	Concrete _ FJ Willert	4 : 4	0	0	0%	0	0%
	Concrete _ Marco Crane	4 : 4	0	0	0%	0	0%
	Concrete _ McMahon Steel	1 : 1	1	1	100%	0	0%
	Concrete _ Mr. Crane	3 : 3	14	2	14%	1	50%
	Concrete _ Pacific Steel Group	4 : 4	4	4	100%	2	50%
	UG Hydronic Piping _ Jackson & Blanc	4 : 4	0	0	0%	0	0%
	Inc 2: BP 10-2 Steel _ McMahon Steel	4 : 4	8	7	88%	7	100%
	Inc 2: BP 10-2 Steel _ Infinity Metals	1 : 1	1	1	100%	0	0%
	Inc 2: BP 10-2 Steel _ Marco Crane	4 : 4	0	0	0%	0	0%
	Inc 2: BP 13-2 General _ Brady	4 : 4	1	1	100%	1	100%
	Inc 2: BP 13-2 General _ Electro Specialty Sys	4 : 4	0	0	0%	0	0%
	Inc 2: BP 22-2 Fire Protection _ Schmidt	4 : 4	0	0	0%	0	0%
	Inc 2: BP 23-2 Plumbing _ Interpipe	4 : 4	0	0	0%	0	0%
	Inc 2: BP 23-2 Plumbing _ Cut N Core	1 : 1	1	1	100%	1	100%
	Inc 2: BP 24-2 Plumbing _ Control Air	4 : 4	0	0	0%	0	0%
	Inc 2: BP 25-2 Electrical _ Morrow Meadows	4 : 4	2	2	100%	0	0%
	Inc 2: BP 25-2 Electrical _ Meril	3 : 3	1	0	0%	0	0%
	Inc 2: BP 25-2 Electrical _ Kendrick Excavation	4 : 4	0	0	0%	0	0%
	Inc 2: BP 26-2 Landscape _ Marina Landscape	4 : 4	1	0	0%	0	0%
Oct-16	Earthwork _ FJ Willert	4 : 4	3	3	100%	0	0%
	Earthwork _ Cut N Core	4 : 4	0	0	0%	0	0%
	Earthwork _ Panorama	4 : 4	0	0	0%	0	0%
	UG Electrical _ Neal Electric	4 : 4	0	0	0%	0	0%
	UG Electrical _ Select Electric	1 : 1	0	0	0%	0	0%
	Site Setup _ Alcorn Fence	4 : 4	0	0	0%	0	0%
	Increment 1 – 05-1 UG Wet Utilities _ Interpipe	4 : 4	0	0	0%	0	0%
	Increment 1 – 05-1 UG Wet Utilities _ Bob's Crane	4 : 4	0	0	0%	0	0%
	Increment 1 – 05-1 UG Wet Utilities _ FJ Willert	4 : 4	0	0	0%	0	0%
	Concrete _ Minegar	4 : 4	1	1	100%	1	100%
	Concrete _ Conco Pumping	4 : 4	2	0	0%	0	0%
	Concrete _ Courtney	4 : 4	2	1	50%	0	0%
	Concrete _ Cut N Core	4 : 4	0	0	0%	0	0%
	Concrete _ D&D Concrete	4 : 4	2	2	100%	1	50%
	Concrete _ FJ Willert	4 : 4	9	8	89%	1	13%
	Concrete _ Marco Crane	4 : 4	0	0	0%	0	0%
	Concrete _ McMahon Steel	4 : 4	1	1	100%	1	100%
	Concrete _ Mr. Crane	4 : 4	4	1	25%	0	0%
	Concrete _ Pacific Steel Group	5 : 5	3	2	67%	0	0%
	UG Hydronic Piping _ Jackson & Blanc	5 : 5	1	1	100%	0	0%
	Inc 2: BP 10-2 Steel _ McMahon Steel	4 : 4	10	10	100%	9	90%
	Inc 2: BP 10-2 Steel _ Infinity Metals	4 : 4	5	5	100%	1	20%
	Inc 2: BP 10-2 Steel _ Marco Crane	4 : 4	0	0	0%	0	0%
	Inc 2: BP 11-2 Sheetmetal _ Letner	4 : 4	1	0	0%	0	0%
	Inc 2: BP 12-2 Roofing _ A Good Roofer	1 : 1	6	6	100%	3	50%
	Inc 2: BP 13-2 General _ Brady	4 : 4	5	5	100%	2	40%
	Inc 2: BP 13-2 General _ Commercial Scaffold	5 : 5	3	3	100%	0	0%
	Inc 2: BP 13-2 General _ TL Shields	2 : 2	2	0	0%	0	0%
	Inc 2: BP 13-2 General _ Electro Specialty Sys	4 : 4	0	0	0%	0	0%
	Inc 2: BP 22-2 Fire Protection _ Schmidt	4 : 4	0	0	0%	0	0%
	Inc 2: BP 23-2 Plumbing _ Interpipe	4 : 4	1	0	0%	0	0%
	Inc 2: BP 24-2 Plumbing _ Control Air	4 : 4	2	1	50%	0	0%
	Inc 2: BP 25-2 Electrical _ Morrow Meadows	4 : 4	0	0	0%	0	0%



**Southwestern College - Wellness Aquatics Increment 1 and 2 Contracts**  
**CBA Workforce Utilization Report [EXHIBIT 2]**

Nov-16	Inc 2: BP 25-2 Electrical _ Kendrick Excavation	4 : 4		1	1	100%	0	0%
	Earthwork _ FJ Willert	4 : 4		1	1	100%	0	0%
	Earthwork _ Cut N Core	1 : 1		0	0	0%	0	0%
	UG Electrical _ Neal Electric	4 : 4		2	1	50%	0	0%
	Site Setup _ Alcorn Fence	4 : 4		0	0	0%	0	0%
	Increment 1 – 05-1 UG Wet Utilities _ Interpipe	5 : 5		6	6	100%	0	0%
	Increment 1 – 05-1 UG Wet Utilities _ Bob's Crane	4 : 4		0	0	0%	0	0%
	Increment 1 – 05-1 UG Wet Utilities _ FJ Willert	4 : 4		0	0	0%	0	0%
	Concrete _ Minegar	4 : 4		1	1	100%	0	0%
	Concrete _ Conco Pumping	4 : 4		1	0	0%	0	0%
	Concrete _ Courtney	4 : 4		2	0	0%	0	0%
	Concrete _ Cut N Core	4 : 4		0	0	0%	0	0%
	Concrete _ D&D Concrete	4 : 4		1	1	100%	0	0%
	Concrete _ FJ Willert	4 : 4		1	1	100%	0	0%
	Concrete _ Marco Crane	3 : 3		0	0	0%	0	0%
	Concrete _ McMahon Steel	3 : 3		1	1	100%	1	100%
	Concrete _ Mr. Crane	4 : 4		0	0	0%	0	0%
	Concrete _ Pacific Steel Group	4 : 4		1	1	100%	0	0%
	UG Hydronic Piping _ Jackson & Blanc	4 : 4		0	0	0%	0	0%
	Inc 2: BP 10-2 Steel _ McMahon Steel	4 : 4		7	7	100%	5	71%
	Inc 2: BP 10-2 Steel _ Infinity Metals	4 : 4		1	0	0%	0	0%
	Inc 2: BP 10-2 Steel _ Marco Crane	4 : 4		4	4	100%	1	25%
	Inc 2: BP 11-2 Sheetmetal _ Letner	4 : 4		1	0	0%	0	0%
	Inc 2: BP 12-2 Roofing _ A Good Roofer	4 : 4		4	4	100%	0	0%
	Inc 2: BP 13-2 General _ Brady	4 : 4		10	8	80%	6	75%
	Inc 2: BP 13-2 General _ Alcal	2 : 2		2	2	100%	1	50%
	Inc 2: BP 13-2 General _ Commercial Scaffold	4 : 4		0	0	0%	0	0%
	Inc 2: BP 13-2 General _ Final Cleaning Solutions	1 : 1		1	0	0%	0	0%
	Inc 2: BP 13-2 General _ TL Shields	4 : 4		0	0	0%	0	0%
	Inc 2: BP 13-2 General _ Electro Specialty Sys	4 : 4		0	0	0%	0	0%
	Inc 2: BP 14-2 Glazing _ Center Glass	4 : 4		2	2	100%	1	50%
	Inc 2: BP 22-2 Fire Protection _ Schmidt	4 : 4		2	2	100%	0	0%
	Inc 2: BP 23-2 Plumbing _ Interpipe	4 : 4		6	6	100%	1	17%
	Inc 2: BP 24-2 HVAC _ Control Air	4 : 4		7	7	100%	2	29%
	Inc 2: BP 24-2 HVAC _ Baker	4 : 4		1	1	100%	0	0%
	Inc 2: BP 24-2 HVAC _ Bragg Crane	2 : 2		3	3	100%	0	0%
	Inc 2: BP 25-2 Electrical _ Morrow Meadows	4 : 4		0	0	0%	0	0%
	Inc 2: BP 25-2 Electrical _ Kendrick Excavation	4 : 4		0	0	0%	0	0%
Dec-16	Earthwork _ FJ Willert	5 : 5		1	1	100%	0	0%
	UG Electrical _ Neal Electric	4 : 4		0	0	0%	0	0%
	Site Setup _ Alcorn Fence	5 : 5		0	0	0%	0	0%
	Increment 1 – 05-1 UG Wet Utilities _ Interpipe	4 : 4		2	2	100%	0	0%
	Increment 1 – 05-1 UG Wet Utilities _ Bob's Crane	4 : 4		0	0	0%	0	0%
	Increment 1 – 05-1 UG Wet Utilities _ FJ Willert	4 : 4		0	0	0%	0	0%
	Concrete _ Minegar	4 : 4		1	0	0%	0	0%
	Concrete _ Conco Pumping	4 : 4		1	0	0%	0	0%
	Concrete _ Courtney	4 : 4		0	0	0%	0	0%
	Concrete _ Cut N Core	5 : 5		0	0	0%	0	0%
	Concrete _ D&D Concrete	4 : 4		2	1	50%	0	0%
	Concrete _ FJ Willert	5 : 5		0	0	0%	0	0%
	Concrete _ Pacific Steel Group	5 : 5		7	7	100%	3	43%
	UG Hydronic Piping _ Jackson & Blanc	4 : 4		0	0	0%	0	0%
	Inc 2: BP 10-2 Steel _ McMahon Steel	4 : 4		3	3	100%	3	100%
	Inc 2: BP 10-2 Steel _ Infinity Metals	4 : 4		2	1	50%	1	100%
	Inc 2: BP 10-2 Steel _ Marco Crane	1 : 1		0	0	0%	0	0%
	Inc 2: BP 11-2 Sheetmetal _ Letner	4 : 4		1	0	0%	0	0%
	Inc 2: BP 12-2 Roofing _ A Good Roofer	5 : 5		6	6	100%	3	50%
	Inc 2: BP 13-2 General _ Brady	4 : 4		12	5	42%	1	20%
	Inc 2: BP 13-2 General _ Alcal	4 : 4		2	2	100%	1	50%
	Inc 2: BP 13-2 General _ Commercial Scaffold	4 : 4		1	1	100%	0	0%
	Inc 2: BP 13-2 General _ Electro Specialty Sys	5 : 5		0	0	0%	0	0%
	Inc 2: BP 13-2 General _ Final Cleaning Solutions	4 : 4		1	1	100%	0	0%
	Inc 2: BP 13-2 General _ TL Shields	4 : 4		0	0	0%	0	0%
	Inc 2: BP 13-2 General _ Simmons & Wood	3 : 3		1	1	100%	0	0%
	Inc 2: BP 14-2 Glazing _ Center Glass	4 : 4		2	2	100%	0	0%
	Inc 2: BP 22-2 Fire Protection _ Schmidt	4 : 4		0	0	0%	0	0%
	Inc 2: BP 23-2 Plumbing _ Interpipe	4 : 4		5	5	100%	1	20%
	Inc 2: BP 24-2 HVAC _ Control Air	4 : 4		3	3	100%	0	0%
	Inc 2: BP 24-2 HVAC _ Baker	4 : 4		0	0	0%	0	0%
	Inc 2: BP 24-2 HVAC _ Bragg Crane	4 : 4		3	3	100%	1	33%
	Inc 2: BP 25-2 Electrical _ Morrow Meadows	4 : 4		2	2	100%	1	50%
	Inc 2: BP 25-2 Electrical _ Kendrick Excavation	4 : 4		0	0	0%	0	0%
	Earthwork _ FJ Willert	4 : 4		1	1	100%	0	0%
	UG Electrical _ Neal Electric	5 : 5		0	0	0%	0	0%
	Site Setup _ Alcorn Fence	4 : 4		0	0	0%	0	0%
	Increment 1 – 05-1 UG Wet Utilities _ Interpipe	5 : 5		0	0	0%	0	0%

**Southwestern College - Wellness Aquatics Increment 1 and 2 Contracts**  
**CBA Workforce Utilization Report [EXHIBIT 2]**

Jan-17	Increment 1 – 05-1 UG Wet Utilities _ Bob's Crane	4 : 4		0	0	0%	0	0%
	Increment 1 – 05-1 UG Wet Utilities _ FJ Willert	5 : 5		1	1	100%	0	0%
	Increment 1 – 05-1 UG Wet Utilities _ Merli	1 : 1		2	2	100%	2	100%
	Increment 1 – 05-1 UG Wet Utilities _ Team C	1 : 1		15	15	100%	8	53%
	Concrete _ Minegar	5 : 5		1	1	100%	0	0%
	Concrete _ Conco Pumping	5 : 5		1	0	0%	0	0%
	Concrete _ Courtney	5 : 5		1	0	0%	0	0%
	Concrete _ Cut N Core	5 : 5		1	1	100%	1	100%
	Concrete _ D&D Concrete	5 : 5		1	1	100%	1	100%
	Concrete _ FJ Willert	4 : 4		0	0	0%	0	0%
	Concrete _ Pacific Steel Group	4 : 4		0	0	0%	0	0%
	UG Hydronic Piping _ Jackson & Blanc	5 : 5		0	0	0%	0	0%
	UG Hydronic Piping _ Performance Contracting	1 : 3		1	1	100%	0	0%
	Inc 2: BP 10-2 Steel _ McMahon Steel	5 : 5		0	0	0%	0	0%
	Inc 2: BP 10-2 Steel _ Infinity Metals	5 : 5		0	0	0%	0	0%
	Inc 2: BP 11-2 Sheetmetal _ Letner	4 : 4		0	0	0%	0	0%
	Inc 2: BP 12-2 Roofing _ A Good Roofer	5 : 5		1	0	0%	0	0%
	Inc 2: BP 13-2 General _ Brady	5 : 5		20	18	90%	12	67%
	Inc 2: BP 13-2 General _ Alcal	4 : 4		2	2	100%	2	100%
	Inc 2: BP 13-2 General _ Alert	3 : 3		3	0	0%	0	0%
	Inc 2: BP 13-2 General _ Commercial Scaffold	4 : 4		5	4	80%	1	25%
	Inc 2: BP 13-2 General _ Electro Specialty Sys	5 : 5		0	0	0%	0	0%
	Inc 2: BP 13-2 General _ Final Cleaning Solutions	4 : 4		3	0	0%	0	0%
	Inc 2: BP 13-2 General _ TL Shields	4 : 4		0	0	0%	0	0%
	Inc 2: BP 13-2 General _ Simmons & Wood	4 : 4		1	1	100%	0	0%
	Inc 2: BP 14-2 Glazing _ Center Glass	5 : 5		0	0	0%	0	0%
	Inc 2: BP 22-2 Fire Protection _ Schmidt	0 : 4	**	0	0	0%	0	0%
	Inc 2: BP 23-2 Plumbing _ Interpipe	5 : 5		9	9	100%	1	11%
	Inc 2: BP 23-2 Plumbing _ Cut N Core	4 : 4		1	1	100%	1	100%
	Inc 2: BP 24-2 HVAC _ Control Air	5 : 5		6	5	83%	0	0%
	Inc 2: BP 24-2 HVAC _ Baker	5 : 5		3	3	100%	0	0%
	Inc 2: BP 24-2 HVAC _ Bragg Crane	4 : 4		0	0	0%	0	0%
	Inc 2: BP 24-2 HVAC _ Performance Contracting	3 : 3		2	2	100%	0	0%
	Inc 2: BP 25-2 Electrical _ Morrow Meadows	5 : 5		2	2	100%	2	100%
	Inc 2: BP 25-2 Electrical _ Merli	4 : 4		2	2	100%	2	100%
	Inc 2: BP 25-2 Electrical _ Kendrick Excavation	5 : 5		0	0	0%	0	0%
Feb-17	Earthwork _ FJ Willert	4 : 4		0	0	0%	0	0%
	UG Electrical _ Neal Electric	4 : 4		0	0	0%	0	0%
	Site Setup _ Alcorn Fence	4 : 4		0	0	0%	0	0%
	Increment 1 – 05-1 UG Wet Utilities _ Interpipe	4 : 4	**	1	1	100%	0	0%
	Increment 1 – 05-1 UG Wet Utilities _ Bob's Crane	1 : 1		3	3	100%	1	33%
	Increment 1 – 05-1 UG Wet Utilities _ FJ Willert	4 : 4		0	0	0%	0	0%
	Concrete _ Minegar	4 : 4		0	0	0%	0	0%
	Concrete _ Conco Pumping	4 : 4		0	0	0%	0	0%
	Concrete _ Courtney	4 : 4		0	0	0%	0	0%
	Concrete _ Cut N Core	4 : 4		0	0	0%	0	0%
	Concrete _ D&D Concrete	4 : 4		0	0	0%	0	0%
	Concrete _ FJ Willert	4 : 4		0	0	0%	0	0%
	Concrete _ Pacific Steel Group	4 : 4		0	0	0%	0	0%
	UG Hydronic Piping _ Jackson & Blanc	4 : 4		2	2	100%	2	100%
	UG Hydronic Piping _ Performance Contracting	0 : 4	**					
	Inc 2: BP 10-2 Steel _ McMahon Steel	4 : 4		0	0	0%	0	0%
	Inc 2: BP 10-2 Steel _ Infinity Metals	1 : 4	**	0	0	0%	0	0%
	Inc 2: BP 11-2 Sheetmetal _ Letner	4 : 4		0	0	0%	0	0%
	Inc 2: BP 12-2 Roofing _ A Good Roofer	4 : 4		0	0	0%	0	0%
	Inc 2: BP 13-2 General _ Brady	4 : 4		15	13	87%	5	38%
	Inc 2: BP 13-2 General _ Alcal	4 : 4		0	0	0%	0	0%
	Inc 2: BP 13-2 General _ Commercial Scaffold	1 : 4	**	3	2	67%	0	0%
	Inc 2: BP 13-2 General _ Electro Specialty Sys	4 : 4		0	0	0%	0	0%
	Inc 2: BP 13-2 General _ Final Cleaning Solutions	2 : 4	**	0	0	0%	0	0%
	Inc 2: BP 13-2 General _ TL Shields	3 : 4	**	0	0	0%	0	0%
	Inc 2: BP 13-2 General _ Simmons & Wood	4 : 4		1	1	100%	0	0%
	Inc 2: BP 14-2 Glazing _ Center Glass	4 : 4		8	8	100%	2	25%
	Inc 2: BP 22-2 Fire Protection _ Schmidt	0 : 4	**			0%		0%
	Inc 2: BP 23-2 Plumbing _ Interpipe	4 : 4		5	5	100%	1	20%
	Inc 2: BP 23-2 Plumbing _ Tri County Insulation	3 : 4	**	3	3	100%	0	0%
	Inc 2: BP 23-2 Plumbing _ Cut N Core	4 : 4		0	0	0%	0	0%
	Inc 2: BP 24-2 HVAC _ Control Air	4 : 4		2	2	100%	1	50%
	Inc 2: BP 24-2 HVAC _ Baker	4 : 4		2	1	50%	0	0%
	Inc 2: BP 24-2 HVAC _ Bragg Crane	3 : 4		0	0	0%	0	0%
	Inc 2: BP 24-2 HVAC _ Canyon Insulation	3 : 3		2	1	50%	0	0%
	Inc 2: BP 24-2 HVAC _ Performance Contracting	4 : 4		3	3	100%	1	33%
	Inc 2: BP 25-2 Electrical _ Morrow Meadows	4 : 4		4	4	100%	2	50%
	Inc 2: BP 25-2 Electrical _ Merli	4 : 4		0	0	0%	0	0%
	Inc 2: BP 25-2 Electrical _ Kendrick Excavation	4 : 4		0	0	0%	0	0%
	Earthwork _ FJ Willert	0 : 4	**			0%		0%
	UG Electrical _ Neal Electric	2 : 4	**	0	0	0%	0	0%

**Southwestern College - Wellness Aquatics Increment 1 and 2 Contracts**  
**CBA Workforce Utilization Report [EXHIBIT 2]**

Mar-17	Site Setup _Alcorn Fence	2 : 4	**	0	0	0%	0	0%
	Increment 1 – 05-1 UG Wet Utilities _ Interpipe	1 : 4	**	0	0	0%	0	0%
	Increment 1 – 05-1 UG Wet Utilities _ Bob's Crane	0 : 1	**			0%		0%
	Increment 1 – 05-1 UG Wet Utilities _ FJ Willert	0 : 4	**			0%		0%
	Increment 1 – 05-1 UG Wet Utilities _ Merli	0 : 4	**			0%		0%
	Increment 1 – 05-1 UG Wet Utilities _ Team C	0 : 4	**			0%		0%
	Concrete _ Minegar	2 : 4	**	0	0	0%	0	0%
	Concrete _ Conco Pumping	2 : 4	**	0	0	0%	0	0%
	Concrete _ Courtney	2 : 4	**	0	0	0%	0	0%
	Concrete _ Cut N Core	1 : 4	**	0	0	0%	0	0%
	Concrete _ D&D Concrete	2 : 4	**	0	0	0%	0	0%
	Concrete _ FJ Willert	0 : 4	**			0%		0%
	Concrete _ Pacific Steel Group	2 : 4	**	1	1	100%	0	0%
	UG Hydronic Piping _ Jackson & Blanc	2 : 4	**	0	0	0%	0	0%
	UG Hydronic Piping _ Performance Contracting	0 : 4	**					
	Inc 2: BP 10-2 Steel _ McMahon Steel	2 : 4	**	0	0	0%	0	0%
	Inc 2: BP 10-2 Steel _ Infinity Metals	0 : 4	**			0%		0%
	Inc 2: BP 11-2 Sheetmetal _ Letner	2 : 4	**	1	1	100%	1	100%
	Inc 2: BP 12-2 Roofing _ A Good Roofer	2 : 4	**	0	0	0%	0	0%
	Inc 2: BP 13-2 General _ Brady	0 : 4	**			0%		0%
	Inc 2: BP 13-2 General _ Alcal	1 : 4	**	0	0	0%	0	0%
	Inc 2: BP 13-2 General _ Commercial Scaffold	0 : 4	**			0%		0%
	Inc 2: BP 13-2 General _ Electro Specialty Sys	3 : 4	**	0	0	0%	0	0%
	Inc 2: BP 13-2 General _ Final Cleaning Solutions	0 : 4	**			0%		0%
	Inc 2: BP 13-2 General _ TL Shields	0 : 4	**					
	Inc 2: BP 13-2 General _ Simmons & Wood	1 : 4	**	0	0	0%	0	0%
	Inc 2: BP 14-2 Glazing _ Center Glass	3 : 4	**	0	0	0%	0	0%
	Inc 2: BP 22-2 Fire Protection _ Schmidt	0 : 4	**			0%		0%
	Inc 2: BP 23-2 Plumbing _ Interpipe	3 : 4	**	7	7	100%	2	29%
	Inc 2: BP 23-2 Plumbing _ Tri County Insulation	0 : 4	**					
	Inc 2: BP 23-2 Plumbing _ Cut N Core	1 : 4	**	1	1	100%	0	0%
	Inc 2: BP 24-2 HVAC _ Control Air	2 : 4	**	1	1	100%	1	100%
	Inc 2: BP 24-2 HVAC _ Baker	1 : 4	**	0	0	0%	0	0%
	Inc 2: BP 24-2 HVAC _ Bragg Crane	0 : 4	**					
	Inc 2: BP 24-2 HVAC _ Canyon Insulation	2 : 4	**	0	0	0%	0	0%
	Inc 2: BP 24-2 HVAC _ Performance Contracting	2 : 4	**	0	0	0%	0	0%
	Inc 2: BP 25-2 Electrical _ Morrow Meadows	3 : 4	**	3	3	100%	1	33%
	Inc 2: BP 25-2 Electrical _ Merli	3 : 4	**	0	0	0%	0	0%
	Inc 2: BP 25-2 Electrical _ Kendrick Excavation	3 : 4	**	0	0	0%	0	0%
	Inc 2: BP 26-2 Landscape _ Marina Landscape	3 : 4	**	0	0	0%	0	0%

**Notes:**

Double asterisk (\*\*) Denotes not all workforce data for the month has been accounted for, due to contractor's non-submittal of Certified Payroll Records. Remaining data will be reflected in next monthly report.

Grey Highlight denotes a contractor that has finished its scope of work.

Yellow Highlight denotes an active contractor.

**CUMULATIVE STATISTICAL DATA**

		RATIO OF WEEKS REPORTED	TOTAL NUMBER OF POSITIONS EMPLOYED	TOTAL NUMBER OF LOCAL-TO- COUNTY (RESIDENT) WORKERS	% of LOCAL-TO- COUNTY WORKERS FILLING POSITIONS	TOTAL NUMBER OF LOCAL-TO-SWC DISTRICT WORKERS	% of LOCAL-TO-SWC DISTRICT WORKERS FILLING POSITIONS
SUB-TOTALS:	WAC 1 _ BP 03-1 Earthwork	90 : 94 **	68	66	97%	14	21%
SUB-TOTALS:	WAC 1 _ BP 07-1 UG Electrical Utilities	104 : 106 **	22	20	91%	4	20%
SUB-TOTALS:	WAC 1 _ BP 02-1 Site Setup (Fence)	74 : 76 **	19	19	100%	6	32%
SUB-TOTALS:	WAC 1 _ BP 05-1 UG Wet Utilities	140 : 156 **	52	51	98%	14	27%
SUB-TOTALS:	WAC 1 _ BP 06-1 UG Hydronic Piping	49 : 61 **	6	6	100%	3	50%
SUB-TOTALS:	WAC 1 & 2 _ BP 04-1 Concrete	384 : 401 **	224	161	72%	45	28%
SUB-TOTALS:	WAC 2 _ BP 08-2 Aggregate Piers	21 : 21	20	15	75%	3	20%
SUB-TOTALS:	WAC 2 _ BP 10-2 Steel	59 : 68 **	45	42	93%	32	76%
SUB-TOTALS:	WAC 2 _ BP 11-2 Sheetmetal	22 : 24 **	4	1	25%	1	100%
SUB-TOTALS:	WAC 2 _ BP 12-2 Roofing	21 : 23 **	17	16	94%	6	38%
SUB-TOTALS:	WAC 2 _ BP 13-2 General	120 : 149 **	98	74	76%	32	43%
SUB-TOTALS:	WAC 2 _ BP 14-2 Glazing	20 : 21 **	12	12	100%	3	25%
SUB-TOTALS:	WAC 2 _ BP 22-2 Fire Protection	23 : 35 **	4	4	100%	1	25%
SUB-TOTALS:	WAC 2 _ BP 23-2 Plumbing	49 : 57 **	45	44	98%	10	23%
SUB-TOTALS:	WAC 2 _ BP 24-2 HVAC	74 : 88 **	38	34	89%	5	15%
SUB-TOTALS:	WAC 2 _ BP 25-2 Electrical	96 : 96 **	38	34	89%	11	32%
SUB-TOTALS:	WAC 2 _ BP 26-2 Landscape	27 : 28 **	1	0	0%	0	0%
<b>TOTAL:</b>	<b>Number of weekly CPRs:</b>	<b>1382 : 1516 **</b>	<b>716</b>	<b>602</b>	<b>84%</b>	<b>191</b>	<b>32%</b>

**Southwestern College - Wellness Aquatics Increment 1 and 2 Contracts**  
**CBA Workforce Utilization Report [EXHIBIT 2]**

**CBA GOALS:**

90%  
POSITIONS  
FILLED BY  
"LOCAL-TO-  
COUNTY"  
WORKERS

35%  
OF THE 90%  
"LOCAL-TO-  
COUNTY"  
POSITIONS TO  
BE FILLED BY  
"LOCAL-TO-  
DISTRICT "  
WORKERS

Sep-15	JOB TOTALS: BP 02-1 Site Setup (Fence)	1 : 1	1	1	100%	0	0%
Oct-15	JOB TOTALS: BP 02-1 Site Setup (Fence)	5 : 5	10	10	100%	3	30%
Nov-15	JOB TOTALS: BP 02-1 Site Setup (Fence)	4 : 4	0	0	0%	0	0%
Dec-15	JOB TOTALS: BP 02-1 Site Setup (Fence)	4 : 4	0	0	0%	0	0%
Jan-16	JOB TOTALS: BP 02-1 Site Setup (Fence)	5 : 5	0	0	0%	0	0%
Feb-16	JOB TOTALS: BP 02-1 Site Setup (Fence)	4 : 4	0	0	0%	0	0%
Mar-16	JOB TOTALS: BP 02-1 Site Setup (Fence)	4 : 4	0	0	0%	0	0%
Apr-16	JOB TOTALS: BP 02-1 Site Setup (Fence)	4 : 4	0	0	0%	0	0%
May-16	JOB TOTALS: BP 02-1 Site Setup (Fence)	4 : 4	0	0	0%	0	0%
Jun-16	JOB TOTALS: BP 02-1 Site Setup (Fence)	4 : 4	3	3	100%	1	33%
Jul-16	JOB TOTALS: BP 02-1 Site Setup (Fence)	4 : 4	0	0	0%	0	0%
Aug-16	JOB TOTALS: BP 02-1 Site Setup (Fence)	4 : 4	1	1	100%	0	0%
Sep-16	JOB TOTALS: BP 02-1 Site Setup (Fence)	4 : 4	4	4	100%	2	50%
Oct-16	JOB TOTALS: BP 02-1 Site Setup (Fence)	4 : 4	0	0	0%	0	0%
Nov-16	JOB TOTALS: BP 02-1 Site Setup (Fence)	4 : 4	0	0	0%	0	0%
Dec-16	JOB TOTALS: BP 02-1 Site Setup (Fence)	5 : 5	0	0	0%	0	0%
Jan-17	JOB TOTALS: BP 02-1 Site Setup (Fence)	4 : 4	0	0	0%	0	0%
Feb-17	JOB TOTALS: BP 02-1 Site Setup (Fence)	4 : 4	0	0	0%	0	0%
Mar-17	JOB TOTALS: BP 02-1 Site Setup (Fence)	2 : 4 **	0	0	0%	0	0%
Nov-15	JOB TOTALS: BP 03-1 Earthwork	3 : 3	10	10	100%	2	20%
Dec-15	JOB TOTALS: BP 03-1 Earthwork	5 : 5	11	10	91%	2	20%
Jan-16	JOB TOTALS: BP 03-1 Earthwork	5 : 5	8	8	100%	3	38%
Feb-16	JOB TOTALS: BP 03-1 Earthwork	6 : 6	8	7	88%	1	14%
Mar-16	JOB TOTALS: BP 03-1 Earthwork	5 : 5	5	5	100%	0	0%
Apr-16	JOB TOTALS: BP 03-1 Earthwork	4 : 4	1	1	100%	0	0%
May-16	JOB TOTALS: BP 03-1 Earthwork	4 : 4	1	1	100%	0	0%
Jun-16	JOB TOTALS: BP 03-1 Earthwork	6 : 6	9	9	100%	4	44%
Jul-16	JOB TOTALS: BP 03-1 Earthwork	9 : 9	2	2	100%	0	0%
Aug-16	JOB TOTALS: BP 03-1 Earthwork	9 : 9	4	4	100%	1	25%
Sep-16	JOB TOTALS: BP 03-1 Earthwork	8 : 8	3	3	100%	1	0%
Oct-16	JOB TOTALS: BP 03-1 Earthwork	8 : 8	3	3	100%	0	0%
Nov-16	JOB TOTALS: BP 03-1 Earthwork	5 : 5	1	1	100%	0	0%
Dec-16	JOB TOTALS: BP 03-1 Earthwork	5 : 5	1	1	100%	0	0%
Jan-17	JOB TOTALS: BP 03-1 Earthwork	4 : 4	1	1	100%	0	0%
Feb-17	JOB TOTALS: BP 03-1 Earthwork	4 : 4	0	0	0%	0	0%
Mar-17	JOB TOTALS: BP 03-1 Earthwork	0 : 4 **	0	0	0%	0	0%
Feb-16	JOB TOTALS: BP 04-1 Concrete	5 : 5	6	3	50%	0	0%
Mar-16	JOB TOTALS: BP 04-1 Concrete	17 : 17	29	17	59%	6	35%
Apr-16	JOB TOTALS: BP 04-1 Concrete	22 : 22	28	22	79%	4	18%
May-16	JOB TOTALS: BP 04-1 Concrete	29 : 29	10	8	80%	1	13%
Jun-16	JOB TOTALS: BP 04-1 Concrete	28 : 28	26	21	81%	6	29%
Jul-16	JOB TOTALS: BP 04-1 Concrete	33 : 33	29	26	90%	10	38%
Aug-16	JOB TOTALS: BP 04-1 Concrete	32 : 32	26	24	92%	5	21%
Sep-16	JOB TOTALS: BP 04-1 Concrete	36 : 36	21	7	33%	3	43%
Oct-16	JOB TOTALS: BP 04-1 Concrete	41 : 41	24	16	67%	4	25%
Nov-16	JOB TOTALS: BP 04-1 Concrete	38 : 38	8	5	63%	1	20%
Dec-16	JOB TOTALS: BP 04-1 Concrete	31 : 31	11	8	73%	3	38%
Jan-17	JOB TOTALS: BP 04-1 Concrete	33 : 33	5	3	60%	2	67%
Feb-17	JOB TOTALS: BP 04-1 Concrete	28 : 28 **	0	0	0%	0	0%
Mar-17	JOB TOTALS: BP 04-1 Concrete	11 : 28 **	1	1	100%	0	0%
Nov-15	JOB TOTALS: BP 05-1 UG Wet Utilities	1 : 1	3	3	100%	0	0%
Dec-15	JOB TOTALS: BP 05-1 UG Wet Utilities	8 : 8	6	6	100%	3	50%
Jan-16	JOB TOTALS: BP 05-1 UG Wet Utilities	10 : 10	2	2	100%	0	0%
Feb-16	JOB TOTALS: BP 05-1 UG Wet Utilities	12 : 12	4	3	75%	0	0%

**Southwestern College - Wellness Aquatics Increment 1 and 2 Contracts**  
**CBA Workforce Utilization Report [EXHIBIT 2]**

Mar-16	JOB TOTALS: BP 05-1 UG Wet Utilities	18 : 18	2	2	100%	0	0%
Apr-16	JOB TOTALS: BP 05-1 UG Wet Utilities	14 : 14	2	2	100%	0	0%
May-16	JOB TOTALS: BP 05-1 UG Wet Utilities	13 : 13	0	0	0%	0	0%
Jun-16	JOB TOTALS: BP 05-1 UG Wet Utilities	12 : 12	0	0	0%	0	0%
Jul-16	JOB TOTALS: BP 05-1 UG Wet Utilities	4 : 4	3	3	100%	0	0%
Aug-16	JOB TOTALS: BP 05-1 UG Wet Utilities	5 : 5	0	0	0%	0	0%
Sep-16	JOB TOTALS: BP 05-1 UG Wet Utilities	4 : 4	0	0	0%	0	0%
Oct-16	JOB TOTALS: BP 05-1 UG Wet Utilities	4 : 4	0	0	0%	0	0%
Nov-16	JOB TOTALS: BP 05-1 UG Wet Utilities	5 : 5	6	6	100%	0	0%
Dec-16	JOB TOTALS: BP 05-1 UG Wet Utilities	4 : 4	2	2	100%	0	0%
Jan-17	JOB TOTALS: BP 05-1 UG Wet Utilities	16 : 16	18	18	100%	10	56%
Feb-17	JOB TOTALS: BP 05-1 UG Wet Utilities	9 : 9	4	4	100%	1	25%
Mar-17	JOB TOTALS: BP 05-1 UG Wet Utilities	1 : 17 **	0	0	0%	0	0%
Apr-16	JOB TOTALS: BP 06-1 UG Hydronic Piping	3 : 3	2	2	100%	1	50%
May-16	JOB TOTALS: BP 06-1 UG Hydronic Piping	5 : 5	0	0	0%	0	0%
Jun-16	JOB TOTALS: BP 06-1 UG Hydronic Piping	4 : 4	0	0	0%	0	0%
Jul-16	JOB TOTALS: BP 06-1 UG Hydronic Piping	4 : 4	0	0	0%	0	0%
Aug-16	JOB TOTALS: BP 06-1 UG Hydronic Piping	4 : 4	0	0	0%	0	0%
Sep-16	JOB TOTALS: BP 06-1 UG Hydronic Piping	4 : 4	0	0	0%	0	0%
Oct-16	JOB TOTALS: BP 06-1 UG Hydronic Piping	5 : 5	1	1	100%	0	0%
Nov-16	JOB TOTALS: BP 06-1 UG Hydronic Piping	4 : 4	0	0	0%	0	0%
Dec-16	JOB TOTALS: BP 06-1 UG Hydronic Piping	4 : 4	0	0	0%	0	0%
Jan-17	JOB TOTALS: BP 06-1 UG Hydronic Piping	6 : 8 **	1	1	100%	0	0%
Feb-17	JOB TOTALS: BP 06-1 UG Hydronic Piping	4 : 8 **	2	2	100%	2	100%
Mar-17	JOB TOTALS: BP 06-1 UG Hydronic Piping	2 : 8 **	0	0	0%	0	0%
Nov-15	JOB TOTALS: BP 07-1 UG Electrical Utilities	4 : 4	3	3	100%	1	33%
Dec-15	JOB TOTALS: BP 07-1 UG Electrical Utilities	5 : 5	2	2	100%	1	50%
Jan-16	JOB TOTALS: BP 07-1 UG Electrical Utilities	6 : 6	8	8	100%	1	13%
Feb-16	JOB TOTALS: BP 07-1 UG Electrical Utilities	8 : 8	4	3	75%	1	33%
Mar-16	JOB TOTALS: BP 07-1 UG Electrical Utilities	8 : 8	1	1	100%	0	0%
Apr-16	JOB TOTALS: BP 07-1 UG Electrical Utilities	8 : 8	0	0	0%	0	0%
May-16	JOB TOTALS: BP 07-1 UG Electrical Utilities	9 : 9	0	0	0%	0	0%
Jun-16	JOB TOTALS: BP 07-1 UG Electrical Utilities	8 : 8	0	0	0%	0	0%
Jul-16	JOB TOTALS: BP 07-1 UG Electrical Utilities	8 : 8	2	2	100%	0	0%
Aug-16	JOB TOTALS: BP 07-1 UG Electrical Utilities	8 : 8	0	0	0%	0	0%
Sep-16	JOB TOTALS: BP 07-1 UG Electrical Utilities	8 : 8	0	0	0%	0	0%
Oct-16	JOB TOTALS: BP 07-1 UG Electrical Utilities	5 : 5	0	0	0%	0	0%
Nov-16	JOB TOTALS: BP 07-1 UG Electrical Utilities	4 : 4	2	1	50%	0	0%
Dec-16	JOB TOTALS: BP 07-1 UG Electrical Utilities	4 : 4	0	0	0%	0	0%
Jan-17	JOB TOTALS: BP 07-1 UG Electrical Utilities	5 : 5	0	0	0%	0	0%
Feb-17	JOB TOTALS: BP 07-1 UG Electrical Utilities	4 : 4	0	0	0%	0	0%
Mar-17	JOB TOTALS: BP 07-1 UG Electrical Utilities	2 : 4 **	0	0	0%	0	0%
Feb-16	JOB TOTALS: Inc 2 _ BP 08-2 Aggregate Piers	1 : 1	1	0	0%	0	0%
Mar-16	JOB TOTALS: Inc 2 _ BP 08-2 Aggregate Piers	8 : 8	13	10	77%	3	30%
Apr-16	JOB TOTALS: Inc 2 _ BP 08-2 Aggregate Piers	8 : 8	6	5	83%	0	0%
May-16	JOB TOTALS: Inc 2 _ BP 08-2 Aggregate Piers	4 : 4	0	0	0%	0	0%
Jun-16	JOB TOTALS: BP 10-2 Steel	5 : 5	9	9	100%	5	56%
Jul-16	JOB TOTALS: BP 10-2 Steel	4 : 4	0	0	0%	0	0%
Aug-16	JOB TOTALS: BP 10-2 Steel	4 : 4	1	1	100%	1	100%
Sep-16	JOB TOTALS: BP 10-2 Steel	4 : 4	8	7	88%	7	100%
Oct-16	JOB TOTALS: BP 10-2 Steel	4 : 4	10	10	100%	9	90%
Nov-16	JOB TOTALS: BP 10-2 Steel	12 : 12	12	11	92%	6	55%
Dec-16	JOB TOTALS: BP 10-2 Steel	9 : 9	5	4	80%	4	100%
Jan-17	JOB TOTALS: BP 10-2 Steel	10 : 10	0	0	0%	0	0%
Feb-17	JOB TOTALS: BP 10-2 Steel	5 : 8 **	0	0	0%	0	0%
Mar-17	JOB TOTALS: BP 10-2 Steel	2 : 8 **	0	0	0%	0	0%
Oct-16	JOB TOTALS: BP 11-2 Sheetmetal	4 : 4	1	0	0%	0	0%
Nov-16	JOB TOTALS: BP 11-2 Sheetmetal	4 : 4	1	0	0%	0	0%
Dec-16	JOB TOTALS: BP 11-2 Sheetmetal	4 : 4	1	0	0%	0	0%
Jan-17	JOB TOTALS: BP 11-2 Sheetmetal	4 : 4	0	0	0%	0	0%
Feb-17	JOB TOTALS: BP 11-2 Sheetmetal	4 : 4	0	0	0%	0	0%
Mar-17	JOB TOTALS: BP 11-2 Sheetmetal	2 : 4 **	1	1	100%	1	100%
Oct-16	JOB TOTALS: BP 12-2 Roofing	1 : 1	6	6	100%	3	50%
Nov-16	JOB TOTALS: BP 12-2 Roofing	4 : 4	4	4	100%	0	0%

**Southwestern College - Wellness Aquatics Increment 1 and 2 Contracts**  
**CBA Workforce Utilization Report (EXHIBIT 2)**

Dec-16	JOB TOTALS: BP 12-2 Roofing	5 : 5	6	6	100%	3	50%
Jan-17	JOB TOTALS: BP 12-2 Roofing	5 : 5	1	0	0%	0	0%
Feb-17	JOB TOTALS: BP 12-2 Roofing	4 : 4 **	0	0	0%	0	0%
Mar-17	JOB TOTALS: BP 12-2 Roofing	2 : 4 **	0	0	0%	0	0%
Jul-16	JOB TOTALS: BP 13-2 General	1 : 1	2	2	100%	0	0%
Aug-16	JOB TOTALS: BP 13-2 General	4 : 4	5	5	100%	1	20%
Sep-16	JOB TOTALS: BP 13-2 General	4 : 4	0	0	0%	0	0%
Oct-16	JOB TOTALS: BP 13-2 General	15 : 15	10	8	80%	2	25%
Nov-16	JOB TOTALS: BP 13-2 General	19 : 19	13	10	77%	7	70%
Dec-16	JOB TOTALS: BP 13-2 General	17 : 17	15	8	53%	2	25%
Jan-17	JOB TOTALS: BP 13-2 General	33 : 33	34	25	74%	15	60%
Feb-17	JOB TOTALS: BP 13-2 General	22 : 28 **	19	16	84%	5	31%
Mar-17	JOB TOTALS: BP 13-2 General	5 : 28 **	0	0	0%	0	0%
Nov-16	JOB TOTALS: BP 14-2 Glazing	4 : 4	2	2	100%	1	50%
Dec-16	JOB TOTALS: BP 14-2 Glazing	4 : 4	2	2	100%	0	0%
Jan-17	JOB TOTALS: BP 14-2 Glazing	5 : 5	0	0	0%	0	0%
Feb-17	JOB TOTALS: BP 14-2 Glazing	4 : 4	8	8	100%	2	25%
Mar-17	JOB TOTALS: BP 14-2 Glazing	3 : 4 **	0	0	0%	0	0%
Jul-16	JOB TOTALS: BP 22-2 Fire Protection	3 : 3	1	1	100%	1	100%
Aug-16	JOB TOTALS: BP 22-2 Fire Protection	4 : 4	1	1	100%	0	0%
Sep-16	JOB TOTALS: BP 22-2 Fire Protection	4 : 4	0	0	0%	0	0%
Oct-16	JOB TOTALS: BP 22-2 Fire Protection	4 : 4	0	0	0%	0	0%
Nov-16	JOB TOTALS: BP 22-2 Fire Protection	4 : 4	2	2	100%	0	0%
Dec-16	JOB TOTALS: BP 22-2 Fire Protection	4 : 4	0	0	0%	0	0%
Jan-17	JOB TOTALS: BP 22-2 Fire Protection	0 : 4 **	0	0	0%	0	0%
Feb-17	JOB TOTALS: BP 22-2 Fire Protection	0 : 4 **	0	0	0%	0	0%
Mar-17	JOB TOTALS: BP 22-2 Fire Protection	0 : 4 **	0	0	0%	0	0%
May-16	JOB TOTALS: BP 23-2 Plumbing	2 : 2	7	7	100%	2	29%
Jun-16	JOB TOTALS: BP 23-2 Plumbing	4 : 4	1	1	100%	0	0%
Jul-16	JOB TOTALS: BP 23-2 Plumbing	4 : 4	1	1	100%	0	0%
Aug-16	JOB TOTALS: BP 23-2 Plumbing	5 : 5	0	0	0%	0	0%
Sep-16	JOB TOTALS: BP 23-2 Plumbing	5 : 5	1	1	100%	1	100%
Oct-16	JOB TOTALS: BP 23-2 Plumbing	4 : 4	1	0	0%	0	0%
Nov-16	JOB TOTALS: BP 23-2 Plumbing	4 : 4	6	6	100%	1	17%
Dec-16	JOB TOTALS: BP 23-2 Plumbing	4 : 4	5	5	100%	1	20%
Jan-17	JOB TOTALS: BP 23-2 Plumbing	9 : 9	10	10	100%	2	20%
Feb-17	JOB TOTALS: BP 23-2 Plumbing	4 : 4	5	5	100%	1	20%
Mar-17	JOB TOTALS: BP 23-2 Plumbing	4 : 12 **	8	8	100%	2	25%
Jul-16	JOB TOTALS: BP 24-2 HVAC	3 : 3	1	1	100%	0	0%
Aug-16	JOB TOTALS: BP 24-2 HVAC	5 : 5	3	3	100%	0	0%
Sep-16	JOB TOTALS: BP 24-2 HVAC	4 : 4	0	0	0%	0	0%
Oct-16	JOB TOTALS: BP 24-2 HVAC	4 : 4	2	1	50%	0	0%
Nov-16	JOB TOTALS: BP 24-2 HVAC	8 : 8	8	8	100%	2	25%
Dec-16	JOB TOTALS: BP 24-2 HVAC	8 : 8	3	3	100%	0	0%
Jan-17	JOB TOTALS: BP 24-2 HVAC	17 : 17	11	10	91%	0	0%
Feb-17	JOB TOTALS: BP 24-2 HVAC	18 : 19 **	9	7	78%	2	29%
Mar-17	JOB TOTALS: BP 24-2 HVAC	7 : 20 **	1	1	100%	1	100%
May-16	JOB TOTALS: Inc 2 _ BP 25-2 Electrical	6 : 6	5	5	100%	2	40%
Jun-16	JOB TOTALS: Inc 2 _ BP 25-2 Electrical	8 : 8	7	7	100%	1	14%
Jul-16	JOB TOTALS: Inc 2 _ BP 25-2 Electrical	8 : 8	3	2	67%	0	0%
Aug-16	JOB TOTALS: Inc 2 _ BP 25-2 Electrical	9 : 9	8	7	88%	1	14%
Sep-16	JOB TOTALS: Inc 2 _ BP 25-2 Electrical	15 : 15	4	2	50%	0	0%
Oct-16	JOB TOTALS: Inc 2 _ BP 25-2 Electrical	8 : 8	1	1	100%	0	0%
Nov-16	JOB TOTALS: Inc 2 _ BP 25-2 Electrical	8 : 8	0	0	0%	0	0%
Dec-16	JOB TOTALS: Inc 2 _ BP 25-2 Electrical	8 : 8	2	2	100%	1	50%
Jan-17	JOB TOTALS: Inc 2 _ BP 25-2 Electrical	14 : 14	4	4	100%	4	100%
Feb-17	JOB TOTALS: Inc 2 _ BP 25-2 Electrical	12 : 12 **	4	4	100%	2	50%
Mar-17	JOB TOTALS: Inc 2 _ BP 25-2 Electrical	9 : 12 **	3	3	100%	1	33%
Sep-16	JOB TOTALS: Inc 2 _ BP 26-2 Landscape	4 : 4	1	0	0%	0	0%
Oct-16	JOB TOTALS: Inc 2 _ BP 26-2 Landscape	4 : 4	0	0	0%	0	0%
Nov-16	JOB TOTALS: Inc 2 _ BP 26-2 Landscape	4 : 4	0	0	0%	0	0%
Dec-16	JOB TOTALS: Inc 2 _ BP 26-2 Landscape	4 : 4	0	0	0%	0	0%
Jan-17	JOB TOTALS: Inc 2 _ BP 26-2 Landscape	4 : 4	0	0	0%	0	0%
Feb-17	JOB TOTALS: Inc 2 _ BP 26-2 Landscape	4 : 4	0	0	0%	0	0%
Mar-17	JOB TOTALS: Inc 2 _ BP 26-2 Landscape	3 : 4 **	0	0	0%	0	0%

# NC-HEC Workforce Utilization Report

**Southwestern College - National City Higher Education Center**  
**CBA Workforce Utilization Report (EXHIBIT 1)**

REPORTING MONTH	CONTRACTORS	RATIO OF WEEKS REPORTED THIS MONTH	TOTAL NUMBER OF EMPLOYEES (POSITIONS) WORKING	TOTAL NUMBER OF LOCAL-TO-COUNTY (RESIDENT) WORKERS	% of LOCAL-TO-COUNTY WORKERS FILLING POSITIONS	TOTAL NUMBER OF LOCAL-TO-SWC DISTRICT WORKERS	% of LOCAL-TO-SWC DISTRICT WORKERS FILLING POSITIONS
Mar-16	BP 26: Plumbing _ Advance Plumbing	2 : 2	2	2	100%	0	0%
	BP 27: HVAC _ Jackson & Blanc	2 : 2	2	2	100%	0	0%
	BP 28: Electrical _ Baker Electric	1 : 1	1	1	100%	0	0%
Apr-16	BP 05: Site Utilities _ Ball	4 : 4	1	0	0%	0	0%
	BP 19: Mtl Stds, DW, Ins _ Johnson Finch McClure	1 : 1	5	5	100%	0	0%
	BP 26: Plumbing _ Advance Plumbing	4 : 4	1	1	100%	0	0%
	BP 27: HVAC _ Jackson & Blanc	4 : 4	4	4	100%	1	25%
	BP 28: Electrical _ Baker Electric	4 : 4	2	2	100%	0	0%
	BP 28: Electrical _ Pyro Comm	4 : 4	2	2	100%	1	50%
	BP 28: Electrical _ World Bridge	2 : 2	3	3	100%	1	33%
	BP 05: Site Utilities _ Ball	4 : 4	0	0	0%	0	0%
May-16	BP 07: Landscape _ Pierre Landscape	2 : 2	3	0	0%	0	0%
	BP 19: Mtl Stds, DW, Ins _ Johnson Finch McClure	5 : 5	2	2	100%	0	0%
	BP 26: Plumbing _ Advance Plumbing	4 : 4	1	1	100%	0	0%
	BP 27: HVAC _ Jackson & Blanc	4 : 4	4	4	100%	1	25%
	BP 27: HVAC _ Farwest (sub to J&B)	2 : 2	1	1	100%	0	0%
	BP 28: Electrical _ Baker Electric	5 : 5	0	0	0%	0	0%
	BP 28: Electrical _ Pyro Comm	5 : 5	0	0	0%	0	0%
	BP 28: Electrical _ World Bridge	5 : 5	0	0	0%	0	0%
	BP 05: Site Utilities _ Ball	4 : 4	0	0	0%	0	0%
Jun-16	BP 07: Landscape _ Pierre Landscape	4 : 4	0	0	0%	0	0%
	BP 08: Struc Site Concrete _ Demcon	4 : 4	8	7	88%	5	71%
	BP 17: Paint _ Everlast	4 : 4	6	1	17%	0	0%
	BP 19: Mtl Stds, DW, Ins _ Johnson Finch McClure	4 : 4	6	6	100%	3	50%
	BP 19: Mtl Stds, DW, Ins _ CMS Interior	2 : 2	3	3	100%	0	0%
	BP 26: Plumbing _ Advance Plumbing	5 : 5	1	1	100%	0	0%
	BP 26: Plumbing _ TC Welding	1 : 1	1	1	100%	0	0%
	BP 27: HVAC _ Jackson & Blanc	4 : 4	0	0	0%	0	0%
	BP 27: HVAC _ Baker (sub to Climatec)	3 : 3	2	2	100%	1	50%
	BP 27: HVAC _ Farwest (sub to J&B)	4 : 4	2	2	100%	0	0%
	BP 28: Electrical _ Baker Electric	4 : 4	5	5	100%	1	20%
	BP 28: Electrical _ Cut n Core	2 : 2	3	2	67%	0	0%
	BP 28: Electrical _ Pyro Comm	4 : 4	0	0	0%	0	0%
	BP 28: Electrical _ World Bridge	4 : 4	0	0	0%	0	0%
	BP 05: Site Utilities _ Ball	4 : 4	3	0	0%	0	0%
	BP 07: Landscape _ Pierre Landscape	4 : 4	0	0	0%	0	0%
Jul-16	BP 08: Struc Site Concrete _ Demcon	4 : 4	6	5	83%	3	60%
	BP 08: Struc Site Concrete _ Merli Concrete Pumping	1 : 1	1	1	100%	0	0%
	BP 08: Struc Site Concrete _ Quality Rebar	2 : 2	6	6	100%	1	17%
	BP 15: Glazing _ Centex	2 : 2	3	3	100%	0	0%
	BP 16: Doors Frames HW _ Johnson Finch McClure	4 : 4	3	3	100%	0	0%
	BP 16: Doors Frames HW _ Superior Door Systems	2 : 2	3	3	100%	0	0%
	BP 17: Paint _ Everlast	4 : 4	1	1	100%	1	100%
	BP 19: Mtl Stds, DW, Ins _ Johnson Finch McClure	4 : 4	11	11	100%	10	91%
	BP 19: Mtl Stds, DW, Ins _ CMS Interior	4 : 4	0	0	0%	0	0%
	BP 26: Plumbing _ Advance Plumbing	4 : 4	0	0	0%	0	0%
	BP 27: HVAC _ Jackson & Blanc	4 : 4	1	1	100%	1	100%
	BP 27: HVAC _ Baker (sub to Climatec)	4 : 4	0	0	0%	0	0%
	BP 27: HVAC _ Farwest (sub to J&B)	4 : 4	0	0	0%	0	0%
	BP 28: Electrical _ Baker Electric	4 : 4	3	2	67%	0	0%
	BP 28: Electrical _ Cut n Core	4 : 4	0	0	0%	0	0%
	BP 28: Electrical _ Farwest (sub to Baker)	3 : 3	2	2	100%	1	50%
	BP 28: Electrical _ Pyro Comm	4 : 4	6	6	100%	0	0%
	BP 28: Electrical _ World Bridge	4 : 4	0	0	0%	0	0%
	BP 28: Electrical _ RAP Engineering	1 : 1	3	3	100%	0	0%
	BP 05: Site Utilities _ Ball	4 : 4	4	3	75%	1	33%
	BP 07: Landscape _ Pierre Landscape	4 : 4	0	0	0%	0	0%
	BP 08: Struc Site Concrete _ Demcon	4 : 4	1	1	100%	1	100%
	BP 08: Struc Site Concrete _ Courtney	1 : 1	4	0	0%	0	0%
	BP 08: Struc Site Concrete _ Merli Concrete Pumping	4 : 4	1	1	100%	0	0%



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Aug-16	BP 08: Struc Site Concrete _ Quality Rebar	4 : 4	2	2	100%	0	0%
	BP 15: Glazing _ Centex	4 : 4	0	0	0%	0	0%
	BP 16: Doors Frames HW _ Johnson Finch McClure	5 : 5	0	0	0%	0	0%
	BP 16: Doors Frames HW _ Superior Door Systems	4 : 4	2	2	100%	2	100%
	BP 17: Paint _ Everlast	4 : 4	3	3	100%	2	67%
	BP 19: Mtl Stds, DW, Ins _ Johnson Finch McClure	4 : 4	6	6	100%	4	67%
	BP 19: Mtl Stds, DW, Ins _ CMS Interior	4 : 4	3	3	100%	0	0%
	BP 26: Plumbing _ Advance Plumbing	4 : 4	0	0	0%	0	0%
	BP 27: HVAC _ Jackson & Blanc	4 : 4	0	0	0%	0	0%
	BP 27: HVAC _ Baker (sub to Climatec)	4 : 4	3	2	67%	0	0%
	BP 27: HVAC _ Farwest (sub to J&B)	4 : 4	0	0	0%	0	0%
	BP 28: Electrical _ Baker Electric	4 : 4	3	3	100%	1	33%
	BP 28: Electrical _ Cut n Core	4 : 4	2	2	100%	2	100%
	BP 28: Electrical _ Farwest (sub to Baker)	4 : 4	0	0	0%	0	0%
	BP 28: Electrical _ Pyro Comm	4 : 4	1	1	100%	0	0%
	BP 28: Electrical _ World Bridge	4 : 4	0	0	0%	0	0%
Sep-16	BP 05: Site Utilities _ Ball	4 : 4	1	1	100%	1	100%
	BP 07: Landscape _ Pierre Landscape	4 : 4	0	0	0%	0	0%
	BP 08: Struc Site Concrete _ Demcon	4 : 4	0	0	0%	0	0%
	BP 08: Struc Site Concrete _ Courtney	4 : 4	0	0	0%	0	0%
	BP 08: Struc Site Concrete _ Merli Concrete Pumping	4 : 4	0	0	0%	0	0%
	BP 08: Struc Site Concrete _ Quality Rebar	4 : 4	0	0	0%	0	0%
	BP 15: Glazing _ Centex	4 : 4	0	0	0%	0	0%
	BP 16: Doors Frames HW _ Johnson Finch McClure	4 : 4	0	0	0%	0	0%
	BP 16: Doors Frames HW _ Superior Door Systems	4 : 4	0	0	0%	0	0%
	BP 17: Paint _ Everlast	4 : 4	0	0	0%	0	0%
	BP 19: Mtl Stds, DW, Ins _ Johnson Finch McClure	4 : 4	0	0	0%	0	0%
	BP 19: Mtl Stds, DW, Ins _ CMS Interior	4 : 4	4	4	100%	1	25%
	BP 26: Plumbing _ Advance Plumbing	4 : 4	0	0	0%	0	0%
	BP 27: HVAC _ Jackson & Blanc	4 : 4	0	0	0%	0	0%
	BP 27: HVAC _ Baker (sub to Climatec)	4 : 4	0	0	0%	0	0%
	BP 27: HVAC _ Farwest (sub to J&B)	4 : 4	0	0	0%	0	0%
	BP 28: Electrical _ Baker Electric	4 : 4	6	6	100%	1	17%
	BP 28: Electrical _ Cut n Core	4 : 4	0	0	0%	0	0%
Oct-16	BP 28: Electrical _ Farwest (sub to Baker)	4 : 4	0	0	0%	0	0%
	BP 28: Electrical _ Pyro Comm	4 : 4	0	0	0%	0	0%
	BP 28: Electrical _ World Bridge	4 : 4	3	3	100%	0	0%
	BP 05: Site Utilities _ Ball	5 : 5	5	1	20%	0	0%
	BP 05: Site Utilities _ Matt Chlor	1 : 1	2	0	0%	0	0%
	BP 07: Landscape _ Pierre Landscape	5 : 5	1	0	0%	0	0%
	BP 08: Struc Site Concrete _ Demcon	5 : 5	3	3	100%	1	33%
	BP 08: Struc Site Concrete _ Courtney	4 : 4	0	0	0%	0	0%
	BP 08: Struc Site Concrete _ Merli Concrete Pumping	4 : 4	0	0	0%	0	0%
	BP 08: Struc Site Concrete _ Quality Rebar	4 : 4	1	1	100%	0	0%
	BP 15: Glazing _ Centex	4 : 4	2	2	100%	0	0%
	BP 16: Doors Frames HW _ Johnson Finch McClure	4 : 4	2	1	50%	1	100%
	BP 16: Doors Frames HW _ Superior Door Systems	3 : 3	0	0	0%	0	0%
	BP 17: Paint _ Everlast	4 : 4	3	0	0%	0	0%
	BP 19: Mtl Stds, DW, Ins _ Johnson Finch McClure	4 : 4	0	0	0%	0	0%
	BP 19: Mtl Stds, DW, Ins _ CMS Interior	4 : 4	0	0	0%	0	0%
	BP 21: Specialties _ Brady	3 : 3	2	2	100%	0	0%
	BP 26: Plumbing _ Advance Plumbing	4 : 4	0	0	0%	0	0%
	BP 27: HVAC _ Jackson & Blanc	4 : 4	0	0	0%	0	0%
	BP 27: HVAC _ Baker (sub to Climatec)	4 : 4	1	1	100%	0	0%
	BP 27: HVAC _ Bragg Crane	2 : 2	1	1	100%	0	0%
	BP 27: HVAC _ Farwest (sub to J&B)	4 : 4	0	0	0%	0	0%
	BP 28: Electrical _ Baker Electric	4 : 4	0	0	0%	0	0%
	BP 28: Electrical _ Cut n Core	4 : 4	0	0	0%	0	0%
	BP 28: Electrical _ Farwest (sub to Baker)	4 : 4	0	0	0%	0	0%
	BP 28: Electrical _ Pyro Comm	4 : 4	1	1	100%	1	100%
	BP 28: Electrical _ World Bridge	4 : 4	0	0	0%	0	0%
	BP 05: Site Utilities _ Ball	5 : 5	1	0	0%	0	0%
	BP 05: Site Utilities _ LA Signal	1 : 1	4	1	25%	0	0%
	BP 05: Site Utilities _ PCI	1 : 1	2	0	0%	0	0%
	BP 07: Landscape _ Pierre Landscape	4 : 4	0	0	0%	0	0%
	BP 08: Struc Site Concrete _ Demcon	4 : 4	1	0	0%	0	0%

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Nov-16	BP 08: Struc Site Concrete _ Courtney	4 : 4	0	0	0%	0	0%
	BP 08: Struc Site Concrete _ Merli Concrete Pumping	4 : 4	2	1	50%	0	0%
	BP 08: Struc Site Concrete _ Quality Rebar	4 : 4	9	7	78%	1	14%
	BP 15: Glazing _ Centex	4 : 4	0	0	0%	0	0%
	BP 16: Doors Frames HW _ Johnson Finch McClure	5 : 5	0	0	0%	0	0%
	BP 17: Paint _ Everlast	4 : 4	1	0	0%	0	0%
	BP 19: Mtl Stds, DW, Ins _ Johnson Finch McClure	4 : 4	0	0	0%	0	0%
	BP 19: Mtl Stds, DW, Ins _ CMS Interior	4 : 4	0	0	0%	0	0%
	BP 21: Specialties _ Brady	4 : 4	0	0	0%	0	0%
	BP 22: Signage _ A Good Sign	2 : 2	1	0	0%	0	0%
	BP 26: Plumbing _ Advance Plumbing	4 : 4	5	5	100%	0	0%
	BP 27: HVAC _ Jackson & Blanc	4 : 4	6	4	67%	1	25%
	BP 27: HVAC _ Baker (sub to Climatec)	4 : 4	0	0	0%	0	0%
	BP 27: HVAC _ Balance America	3 : 3	2	2	100%	1	50%
	BP 27: HVAC _ Farwest (sub to J&B)	4 : 4	0	0	0%	0	0%
	BP 28: Electrical _ Baker Electric	4 : 4	0	0	0%	0	0%
	BP 28: Electrical _ Cut n Core	4 : 4	0	0	0%	0	0%
	BP 28: Electrical _ Farwest (sub to Baker)	2 : 2	0	0	0%	0	0%
	BP 28: Electrical _ Pyro Comm	4 : 4	0	0	0%	0	0%
	BP 28: Electrical _ World Bridge	4 : 4	0	0	0%	0	0%
Dec-16	BP 05: Site Utilities _ Ball	4 : 4	1	0	0%	0	0%
	BP 07: Landscape _ Pierre Landscape	4 : 4	0	0	0%	0	0%
	BP 08: Struc Site Concrete _ Demcon	4 : 4	1	1	100%	0	0%
	BP 08: Struc Site Concrete _ Courtney	4 : 4	0	0	0%	0	0%
	BP 08: Struc Site Concrete _ Merli Concrete Pumping	5 : 5	0	0	0%	0	0%
	BP 08: Struc Site Concrete _ Quality Rebar	4 : 4	0	0	0%	0	0%
	BP 09: Structural Steel _ ConXTech	2 : 2	10	4	40%	2	50%
	BP 09: Structural Steel _ Bragg Crane	2 : 2	1	1	100%	0	0%
	BP 15: Glazing _ Centex	4 : 4	1	1	100%	0	0%
	BP 16: Doors Frames HW _ Johnson Finch McClure	4 : 4	0	0	0%	0	0%
	BP 17: Paint _ Everlast	3 : 3	0	0	0%	0	0%
	BP 19: Mtl Stds, DW, Ins _ Johnson Finch McClure	4 : 4	0	0	0%	0	0%
	BP 19: Mtl Stds, DW, Ins _ CMS Interior	4 : 4	0	0	0%	0	0%
	BP 21: Specialties _ Brady	4 : 4	0	0	0%	0	0%
	BP 22: Signage _ A Good Sign	4 : 4	0	0	0%	0	0%
	BP 23: Window Treatments _ Sheward Sons	1 : 1	3	0	0%	0	0%
	BP 26: Plumbing _ Advance Plumbing	4 : 4	3	3	100%	1	33%
	BP 27: HVAC _ Jackson & Blanc	4 : 4	0	0	0%	0	0%
	BP 27: HVAC _ Baker (sub to Climatec)	4 : 4	0	0	0%	0	0%
	BP 27: HVAC _ Balance America	4 : 4	0	0	0%	0	0%
	BP 27: HVAC _ Farwest (sub to J&B)	4 : 4	0	0	0%	0	0%
Jan-17	BP 28: Electrical _ Baker Electric	4 : 4	4	4	100%	0	0%
	BP 28: Electrical _ Cut n Core	4 : 4	0	0	0%	0	0%
	BP 28: Electrical _ Pyro Comm	4 : 4	0	0	0%	0	0%
	BP 28: Electrical _ World Bridge	4 : 4	0	0	0%	0	0%
	BP 05: Site Utilities _ Ball	4 : 4	0	0	0%	0	0%
	BP 07: Landscape _ Pierre Landscape	4 : 4	0	0	0%	0	0%
	BP 08: Struc Site Concrete _ Demcon	4 : 4	0	0	0%	0	0%
	BP 08: Struc Site Concrete _ Courtney	5 : 5	0	0	0%	0	0%
	BP 08: Struc Site Concrete _ Merli Concrete Pumping	5 : 5	0	0	0%	0	0%
	BP 08: Struc Site Concrete _ Quality Rebar	5 : 5	0	0	0%	0	0%
	BP 09: Structural Steel _ ConXTech	4 : 4	4	4	100%	1	25%
	BP 09: Structural Steel _ Bragg Crane	2 : 2	0	0	0%	0	0%
	BP 15: Glazing _ Centex	5 : 5	3	3	100%	0	0%
	BP 16: Doors Frames HW _ Johnson Finch McClure	5 : 5	0	0	0%	0	0%
	BP 19: Mtl Stds, DW, Ins _ Johnson Finch McClure	5 : 5	1	1	100%	0	0%
	BP 19: Mtl Stds, DW, Ins _ CMS Interior	5 : 5	0	0	0%	0	0%
	BP 20: Tile _ Continental Marble & Tile	5 : 5	2	2	100%	2	100%
	BP 21: Specialties _ Brady	5 : 5	0	0	0%	0	0%
	BP 22: Signage _ A Good Sign	5 : 5	0	0	0%	0	0%
	BP 23: Window Treatments _ Sheward Sons	5 : 5	0	0	0%	0	0%
	BP 26: Plumbing _ Advance Plumbing	5 : 5	0	0	0%	0	0%
	BP 27: HVAC _ Jackson & Blanc	5 : 5	1	1	100%	0	0%
	BP 27: HVAC _ Baker (sub to Climatec)	5 : 5	0	0	0%	0	0%
	BP 27: HVAC _ Balance America	5 : 5	0	0	0%	0	0%
	BP 27: HVAC _ Farwest (sub to J&B)	5 : 5	0	0	0%	0	0%
	BP 28: Electrical _ Baker Electric	5 : 5	0	0	0%	0	0%
	BP 28: Electrical _ Cut n Core	4 : 4	0	0	0%	0	0%
	BP 28: Electrical _ Pyro Comm	5 : 5	0	0	0%	0	0%
	BP 28: Electrical _ World Bridge	5 : 5	0	0	0%	0	0%
	BP 05: Site Utilities _ Ball	4 : 4	0	0	0%	0	0%

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Feb-17	BP 07: Landscape _ Pierre Landscape	4 : 4		2	0	0%	0	0%
	BP 08: Struc Site Concrete _ Demon	3 : 4	**	18	6	33%	2	33%
	BP 08: Struc Site Concrete _ Courtney	4 : 4		0	0	0%	0	0%
	BP 08: Struc Site Concrete _ Merli Concrete Pumping	4 : 4		0	0	0%	0	0%
	BP 08: Struc Site Concrete _ Quality Rebar	4 : 4		3	3	100%	0	0%
	BP 09: Structural Steel _ ConXTech	4 : 4		0	0	0%	0	0%
	BP 15: Glazing _ Centex	4 : 4		0	0	0%	0	0%
	BP 16: Doors Frames HW _ Johnson Finch McClure	4 : 4		0	0	0%	0	0%
	BP 19: Mtl Stds, DW, Ins _ Johnson Finch McClure	4 : 4		0	0	0%	0	0%
	BP 19: Mtl Stds, DW, Ins _ CMS Interior	4 : 4		0	0	0%	0	0%
	BP 20: Tile _ Continental Marble & Tile	4 : 4		0	0	0%	0	0%
	BP 21: Specialties _ Brady	4 : 4		0	0	0%	0	0%
	BP 22: Signage _ A Good Sign	4 : 4		0	0	0%	0	0%
	BP 23: Window Treatments _ Sheward Sons	4 : 4		0	0	0%	0	0%
	BP 26: Plumbing _ Advance Plumbing	4 : 4		5	5	100%	1	20%
	BP 27: HVAC _ Jackson & Blanc	4 : 4		4	3	75%	1	33%
	BP 27: HVAC _ Baker (sub to Climatec)	4 : 4		0	0	0%	0	0%
	BP 27: HVAC _ Balance America	1 : 4	**	0	0	0%	0	0%
	BP 27: HVAC _ Farwest (sub to J&B)	4 : 4		0	0	0%	0	0%
	BP 28: Electrical _ Baker Electric	4 : 4		0	0	0%	0	0%
	BP 28: Electrical _ Pyro Comm	4 : 4		0	0	0%	0	0%
	BP 28: Electrical _ World Bridge	4 : 4		0	0	0%	0	0%
Mar-17	BP 05: Site Utilities _ Ball	2 : 4	**	0	0	0%	0	0%
	BP 07: Landscape _ Pierre Landscape	1 : 4	**	0	0	0%	0	0%
	BP 08: Struc Site Concrete _ Demon	0 : 4	**			0%		0%
	BP 08: Struc Site Concrete _ Courtney	1 : 4	**	0	0	0%	0	0%
	BP 08: Struc Site Concrete _ Merli Concrete Pumping	2 : 4	**	3	1	33%	0	0%
	BP 08: Struc Site Concrete _ Quality Rebar	1 : 4	**	1	1	100%	0	0%
	BP 15: Glazing _ Centex	3 : 4	**	0	0	0%	0	0%
	BP 16: Doors Frames HW _ Johnson Finch McClure	3 : 4	**	0	0	0%	0	0%
	BP 19: Mtl Stds, DW, Ins _ Johnson Finch McClure	3 : 4	**	0	0	0%	0	0%
	BP 19: Mtl Stds, DW, Ins _ CMS Interior	2 : 4	**	0	0	0%	0	0%
	BP 20: Tile _ Continental Marble & Tile	1 : 4	**	0	0	0%	0	0%
	BP 21: Specialties _ Brady	2 : 4	**	0	0	0%	0	0%
	BP 22: Signage _ A Good Sign	3 : 4	**	0	0	0%	0	0%
	BP 23: Window Treatments _ Sheward Sons	3 : 4	**	0	0	0%	0	0%
	BP 26: Plumbing _ Advance Plumbing	3 : 4	**	0	0	0%	0	0%
	BP 27: HVAC _ Jackson & Blanc	2 : 4	**	1	1	100%	0	0%
	BP 27: HVAC _ Baker (sub to Climatec)	2 : 4	**	0	0	0%	0	0%
	BP 27: HVAC _ Balance America	: 4	**			0%		0%
	BP 27: HVAC _ Farwest (sub to J&B)	3 : 4	**	0	0	0%	0	0%
	BP 28: Electrical _ Baker Electric	2 : 4	**	0	0	0%	0	0%
	BP 28: Electrical _ Pyro Comm	2 : 4	**	0	0	0%	0	0%
	BP 28: Electrical _ World Bridge	2 : 4	**	0	0	0%	0	0%

**Notes:**

Double asterisk (\*\*) Denotes not all workforce data for the month has been accounted for, due to contractor's non-submittal of Certified Payroll Records. Remaining data will be reflected in next monthly report.

Grey Highlight denotes a contractor that has finished its scope of work.

Yellow Highlight denotes an active contractor.

**CUMULATIVE STATISTICAL DATA**

		RATIO OF WEEKS REPORTED	TOTAL NUMBER OF EMPLOYEES (POSITIONS) WORKING	TOTAL NUMBER OF LOCAL-TO- COUNTY (RESIDENT) WORKERS	% of LOCAL-TO- COUNTY WORKERS FILLING POSITIONS	TOTAL NUMBER OF LOCAL-TO-SWC DISTRICT WORKERS	% of LOCAL-TO-SWC DISTRICT WORKERS FILLING POSITIONS
SUB-TOTALS:	JOB TOTALS: BP05 _ Site Utilities	51 : 53 **	24	6	25%	2	33%
SUB-TOTALS:	JOB TOTALS: BP07 _ Landscape	40 : 43 **	6	0	0%	0	0%
SUB-TOTALS:	JOB TOTALS: BP08 _ Struc Site Concrete	125 : 138 **	64	40	63%	13	33%
SUB-TOTALS:	JOB TOTALS: BP09 _ Structural Steel	14 : 14	15	9	60%	3	33%
SUB-TOTALS:	JOB TOTALS: BP15 _ Glazing	34 : 35 **	9	9	100%	0	0%
SUB-TOTALS:	JOB TOTALS: BP16 _ Doors Frames Hardware	51 : 52 **	10	9	90%	3	33%
SUB-TOTALS:	JOB TOTALS: BP17 _ Paint	27 : 27 **	14	5	36%	3	60%
SUB-TOTALS:	JOB TOTALS: BP19 _ Mtl Stds, DW, Ins	81 : 84 **	38	38	100%	18	47%
SUB-TOTALS:	JOB TOTALS: BP20 _ Tile	10 : 13 **	2	2	100%	2	100%
SUB-TOTALS:	JOB TOTALS: BP21 _ Specialties	22 : 24 **	2	2	100%	0	0%
SUB-TOTALS:	JOB TOTALS: BP22 _ Signs	18 : 19 **	1	0	0%	0	0%
SUB-TOTALS:	JOB TOTALS: BP23 _ Window Treatments	13 : 14 **	3	0	0%	0	0%
SUB-TOTALS:	JOB TOTALS: BP26 _ Plumbing	51 : 52 **	18	18	100%	2	11%

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SUB-TOTALS:	JOB TOTALS: BP27_ HVAC	144 : 156 **	35	31	89%	7	23%
SUB-TOTALS:	JOB TOTALS: BP28_ Electrical	191 : 197 **	50	48	96%	9	19%
<b>TOTAL:</b>	<b>Number of weekly CPRs:</b>	<b>872 : 921 **</b>	<b>291</b>	<b>217</b>	<b>75%</b>	<b>62</b>	<b>29%</b>
<div> <div>CBA GOALS:</div> <div> <div>90%</div> <div>POSITIONS FILLED BY "LOCAL-TO-COUNTY" WORKERS</div> </div> <div> <div>35%</div> <div>OF THE 90% "LOCAL-TO-COUNTY" POSITIONS TO BE FILLED BY "LOCAL-TO-DISTRICT" WORKERS</div> </div> </div>							
Apr-16	JOB TOTALS: BP05_ Site Utilities	4 : 4	1	0	0%	0	0%
May-16	JOB TOTALS: BP05_ Site Utilities	4 : 4	0	0	0%	0	0%
Jun-16	JOB TOTALS: BP05_ Site Utilities	4 : 4	0	0	0%	0	0%
Jul-16	JOB TOTALS: BP05_ Site Utilities	4 : 4	3	0	0%	0	0%
Aug-16	JOB TOTALS: BP05_ Site Utilities	4 : 4	4	3	75%	1	33%
Sep-16	JOB TOTALS: BP05_ Site Utilities	4 : 4	1	1	100%	1	100%
Oct-16	JOB TOTALS: BP05_ Site Utilities	6 : 6	7	1	14%	0	0%
Nov-16	JOB TOTALS: BP05_ Site Utilities	7 : 7	7	1	14%	0	0%
Dec-16	JOB TOTALS: BP05_ Site Utilities	4 : 4	1	0	0%	0	0%
Jan-17	JOB TOTALS: BP05_ Site Utilities	4 : 4	0	0	0%	0	0%
Feb-17	JOB TOTALS: BP05_ Site Utilities	4 : 4	0	0	0%	0	0%
Mar-17	JOB TOTALS: BP05_ Site Utilities	2 : 4 **	0	0	0%	0	0%
May-16	JOB TOTALS: BP07_ Landscape	2 : 2	3	0	0%	0	0%
Jun-16	JOB TOTALS: BP07_ Landscape	4 : 4	0	0	0%	0	0%
Jul-16	JOB TOTALS: BP07_ Landscape	4 : 4	0	0	0%	0	0%
Aug-16	JOB TOTALS: BP07_ Landscape	4 : 4	0	0	0%	0	0%
Sep-16	JOB TOTALS: BP07_ Landscape	4 : 4	0	0	0%	0	0%
Oct-16	JOB TOTALS: BP07_ Landscape	5 : 5	1	0	0%	0	0%
Nov-16	JOB TOTALS: BP07_ Landscape	4 : 4	0	0	0%	0	0%
Dec-16	JOB TOTALS: BP07_ Landscape	4 : 4	0	0	0%	0	0%
Jan-17	JOB TOTALS: BP07_ Landscape	4 : 4	0	0	0%	0	0%
Feb-17	JOB TOTALS: BP07_ Landscape	4 : 4	2	0	0%	0	0%
Mar-17	JOB TOTALS: BP07_ Landscape	1 : 4 **	0	0	0%	0	0%
Jun-16	JOB TOTALS: BP08_ Struc Site Concrete	4 : 4	8	7	88%	5	71%
Jul-16	JOB TOTALS: BP08_ Struc Site Concrete	4 : 4	6	5	83%	3	60%
Aug-16	JOB TOTALS: BP08_ Struc Site Concrete	13 : 13	8	4	50%	1	25%
Sep-16	JOB TOTALS: BP08_ Struc Site Concrete	16 : 16	0	0	0%	0	0%
Oct-16	JOB TOTALS: BP08_ Struc Site Concrete	17 : 17	4	4	100%	1	25%
Nov-16	JOB TOTALS: BP08_ Struc Site Concrete	16 : 16	12	8	67%	1	13%
Dec-16	JOB TOTALS: BP08_ Struc Site Concrete	17 : 17	1	1	100%	0	0%
Jan-17	JOB TOTALS: BP08_ Struc Site Concrete	19 : 19	0	0	0%	0	0%
Feb-17	JOB TOTALS: BP08_ Struc Site Concrete	15 : 16 **	21	9	43%	2	22%
Mar-17	JOB TOTALS: BP08_ Struc Site Concrete	4 : 16 **	4	2	50%	0	0%
Dec-16	JOB TOTALS: BP09_ Structural Steel	4 : 4	11	5	45%	2	40%
Jan-17	JOB TOTALS: BP09_ Structural Steel	6 : 6	4	4	100%	1	25%
Feb-17	JOB TOTALS: BP09_ Structural Steel	4 : 4	0	0	0%	0	0%
Jul-16	JOB TOTALS: BP15_ Glazing	2 : 2	3	3	100%	0	0%
Aug-16	JOB TOTALS: BP15_ Glazing	4 : 4	0	0	0%	0	0%
Sep-16	JOB TOTALS: BP15_ Glazing	4 : 4	0	0	0%	0	0%
Oct-16	JOB TOTALS: BP15_ Glazing	4 : 4	2	2	100%	0	0%
Nov-16	JOB TOTALS: BP15_ Glazing	4 : 4	0	0	0%	0	0%
Dec-16	JOB TOTALS: BP15_ Glazing	4 : 4	1	1	100%	0	0%
Jan-17	JOB TOTALS: BP15_ Glazing	5 : 5	3	3	100%	0	0%
Feb-17	JOB TOTALS: BP15_ Glazing	4 : 4	0	0	0%	0	0%
Mar-17	JOB TOTALS: BP15_ Glazing	3 : 4 **	0	0	0%	0	0%
Jul-16	JOB TOTALS: BP16_ Doors Frames Hardware	6 : 6	6	6	100%	0	0%
Aug-16	JOB TOTALS: BP16_ Doors Frames Hardware	9 : 9	2	2	100%	2	100%
Sep-16	JOB TOTALS: BP16_ Doors Frames Hardware	8 : 8	0	0	0%	0	0%
Oct-16	JOB TOTALS: BP16_ Doors Frames Hardware	7 : 7	2	1	50%	1	100%
Nov-16	JOB TOTALS: BP16_ Doors Frames Hardware	5 : 5	0	0	0%	0	0%
Dec-16	JOB TOTALS: BP16_ Doors Frames Hardware	4 : 4	0	0	0%	0	0%
Jan-17	JOB TOTALS: BP16_ Doors Frames Hardware	5 : 5	0	0	0%	0	0%
Feb-17	JOB TOTALS: BP16_ Doors Frames Hardware	4 : 4	0	0	0%	0	0%
Mar-17	JOB TOTALS: BP16_ Doors Frames Hardware	3 : 4 **	0	0	0%	0	0%

**Southwestern College - National City Higher Education Center**  
**CBA Workforce Utilization Report (EXHIBIT 1)**

Jun-16	JOB TOTALS: BP17 _ Paint	4 : 4	6	1	17%	0	0%
Jul-16	JOB TOTALS: BP17 _ Paint	4 : 4	1	1	100%	1	100%
Aug-16	JOB TOTALS: BP17 _ Paint	4 : 4	3	3	100%	2	67%
Sep-16	JOB TOTALS: BP17 _ Paint	4 : 4	0	0	0%	0	0%
Oct-16	JOB TOTALS: BP17 _ Paint	4 : 4	3	0	0%	0	0%
Nov-16	JOB TOTALS: BP17 _ Paint	4 : 4	1	0	0%	0	0%
Dec-16	JOB TOTALS: BP17 _ Paint	3 : 3	0	0	0%	0	0%
Apr-16	JOB TOTALS: BP19 _ Mtl Stds, DW, Ins	1 : 1	5	5	100%	0	0%
May-16	JOB TOTALS: BP19 _ Mtl Stds, DW, Ins	5 : 5	2	2	100%	0	0%
Jun-16	JOB TOTALS: BP19 _ Mtl Stds, DW, Ins	4 : 4	6	6	100%	3	50%
Jul-16	JOB TOTALS: BP19 _ Mtl Stds, DW, Ins	8 : 8	11	11	100%	10	91%
Aug-16	JOB TOTALS: BP19 _ Mtl Stds, DW, Ins	8 : 8	9	9	100%	4	44%
Sep-16	JOB TOTALS: BP19 _ Mtl Stds, DW, Ins	8 : 8	4	4	100%	1	25%
Oct-16	JOB TOTALS: BP19 _ Mtl Stds, DW, Ins	8 : 8	0	0	0%	0	0%
Nov-16	JOB TOTALS: BP19 _ Mtl Stds, DW, Ins	8 : 8	0	0	0%	0	0%
Dec-16	JOB TOTALS: BP19 _ Mtl Stds, DW, Ins	8 : 8	0	0	0%	0	0%
Jan-17	JOB TOTALS: BP19 _ Mtl Stds, DW, Ins	10 : 10	1	1	100%	0	0%
Feb-17	JOB TOTALS: BP19 _ Mtl Stds, DW, Ins	8 : 8	0	0	0%	0	0%
Mar-17	JOB TOTALS: BP19 _ Mtl Stds, DW, Ins	5 : 8 **	0	0	0%	0	0%
Jan-17	JOB TOTALS: BP20 _ Tile	5 : 5	2	2	100%	2	100%
Feb-17	JOB TOTALS: BP20 _ Tile	4 : 4	0	0	0%	0	0%
Mar-17	JOB TOTALS: BP20 _ Tile	1 : 4 **	0	0	0%	0	0%
Oct-16	JOB TOTALS: BP21 _ Specialties	3 : 3	2	2	100%	0	0%
Nov-16	JOB TOTALS: BP21 _ Specialties	4 : 4	0	0	0%	0	0%
Dec-16	JOB TOTALS: BP21 _ Specialties	4 : 4	0	0	0%	0	0%
Jan-17	JOB TOTALS: BP21 _ Specialties	5 : 5	0	0	0%	0	0%
Feb-17	JOB TOTALS: BP21 _ Specialties	4 : 4	0	0	0%	0	0%
Mar-17	JOB TOTALS: BP21 _ Specialties	2 : 4 **	0	0	0%	0	0%
Nov-16	JOB TOTALS: BP22 _ Signs	2 : 2	1	0	0%	0	0%
Dec-16	JOB TOTALS: BP22 _ Signs	4 : 4	0	0	0%	0	0%
Jan-17	JOB TOTALS: BP22 _ Signs	5 : 5	0	0	0%	0	0%
Feb-17	JOB TOTALS: BP22 _ Signs	4 : 4	0	0	0%	0	0%
Mar-17	JOB TOTALS: BP22 _ Signs	3 : 4 **	0	0	0%	0	0%
Dec-16	JOB TOTALS: BP23 _ Window Treatments	1 : 1	3	0	0%	0	0%
Jan-17	JOB TOTALS: BP23 _ Window Treatments	5 : 5	0	0	0%	0	0%
Feb-17	JOB TOTALS: BP23 _ Window Treatments	4 : 4	0	0	0%	0	0%
Mar-17	JOB TOTALS: BP23 _ Window Treatments	3 : 4 **	0	0	0%	0	0%
Mar-16	JOB TOTALS: BP26 _ Plumbing	2 : 2	2	2	100%	0	0%
Apr-16	JOB TOTALS: BP26 _ Plumbing	4 : 4	1	1	100%	0	0%
May-16	JOB TOTALS: BP26 _ Plumbing	4 : 4	1	1	100%	0	0%
Jun-16	JOB TOTALS: BP26 _ Plumbing	5 : 5	1	1	100%	0	0%
Jul-16	JOB TOTALS: BP26 _ Plumbing	4 : 4	0	0	0%	0	0%
Aug-16	JOB TOTALS: BP26 _ Plumbing	4 : 4	0	0	0%	0	0%
Sep-16	JOB TOTALS: BP26 _ Plumbing	4 : 4	0	0	0%	0	0%
Oct-16	JOB TOTALS: BP26 _ Plumbing	4 : 4	0	0	0%	0	0%
Nov-16	JOB TOTALS: BP26 _ Plumbing	4 : 4	5	5	100%	0	0%
Dec-16	JOB TOTALS: BP26 _ Plumbing	4 : 4	3	3	100%	1	33%
Jan-17	JOB TOTALS: BP26 _ Plumbing	5 : 5	0	0	0%	0	0%
Feb-17	JOB TOTALS: BP26 _ Plumbing	4 : 4	5	5	100%	1	20%
Mar-17	JOB TOTALS: BP26 _ Plumbing	3 : 4 **	0	0	0%	0	0%
Mar-16	JOB TOTALS: BP27 _ HVAC	2 : 2	2	2	100%	0	0%
Apr-16	JOB TOTALS: BP27 _ HVAC	4 : 4	4	4	100%	1	25%
May-16	JOB TOTALS: BP27 _ HVAC	6 : 6	5	5	100%	1	20%
Jun-16	JOB TOTALS: BP27 _ HVAC	11 : 11	4	4	100%	1	25%
Jul-16	JOB TOTALS: BP27 _ HVAC	12 : 12	1	1	100%	1	100%
Aug-16	JOB TOTALS: BP27 _ HVAC	12 : 12	3	2	67%	0	0%
Sep-16	JOB TOTALS: BP27 _ HVAC	12 : 12	0	0	0%	0	0%
Oct-16	JOB TOTALS: BP27 _ HVAC	14 : 14	2	2	100%	0	0%
Nov-16	JOB TOTALS: BP27 _ HVAC	15 : 15	8	6	75%	2	33%
Dec-16	JOB TOTALS: BP27 _ HVAC	16 : 16	0	0	0%	0	0%
Jan-17	JOB TOTALS: BP27 _ HVAC	20 : 20	1	1	100%	0	0%
Feb-17	JOB TOTALS: BP27 _ HVAC	13 : 16 **	4	3	75%	1	33%
Mar-17	JOB TOTALS: BP27 _ HVAC	7 : 16 **	1	1	100%	0	0%

**Southwestern College - National City Higher Education Center**  
**CBA Workforce Utilization Report (EXHIBIT 1)**

Mar-16	JOB TOTALS: BP28 _ Electrical	1 : 1	1	1	100%	0	0%
Apr-16	JOB TOTALS: BP28 _ Electrical	10 : 10	7	7	100%	2	29%
May-16	JOB TOTALS: BP28 _ Electrical	15 : 15	0	0	0%	0	0%
Jun-16	JOB TOTALS: BP28 _ Electrical	14 : 14	8	7	88%	1	14%
Jul-16	JOB TOTALS: BP28 _ Electrical	20 : 20	14	13	93%	1	8%
Aug-16	JOB TOTALS: BP28 _ Electrical	20 : 20	6	6	100%	3	50%
Sep-16	JOB TOTALS: BP28 _ Electrical	20 : 20	9	9	100%	1	11%
Oct-16	JOB TOTALS: BP28 _ Electrical	20 : 20	1	1	100%	1	100%
Nov-16	JOB TOTALS: BP28 _ Electrical	18 : 18	0	0	0%	0	0%
Dec-16	JOB TOTALS: BP28 _ Electrical	16 : 16	4	4	100%	0	0%
Jan-17	JOB TOTALS: BP28 _ Electrical	19 : 19	0	0	0%	0	0%
Feb-17	JOB TOTALS: BP28 _ Electrical	12 : 12	0	0	0%	0	0%
Mar-17	JOB TOTALS: BP28 _ Electrical	6 : 12 **	0	0	0%	0	0%

# MSE Workforce Utilization Report

**Southwestern College - Math Science Engineering Building**  
**CBA Workforce Utilization Report (EXHIBIT 3)**

REPORTING MONTH	CONTRACTORS	RATIO OF WEEKS REPORTED	TOTAL NUMBER OF EMPLOYEES (POSITIONS) WORKING	TOTAL NUMBER OF LOCAL-TO-COUNTY (RESIDENT) WORKERS	% of LOCAL-TO-COUNTY WORKERS FILLING POSITIONS	TOTAL NUMBER OF LOCAL-TO-SWC DISTRICT WORKERS	% of LOCAL-TO-SWC DISTRICT WORKERS FILLING POSITIONS
Jun-16	BP 03: Demo & Hazmat _ Silverado	3 : 3	3	0	0%	0	0%
	BP 03: Demo & Hazmat _ Chula Vista Electric	1 : 1	2	2	100%	0	0%
	BP 03: Demo & Hazmat _ In Line Fence	2 : 2	4	4	100%	0	0%
	BP 03: Demo & Hazmat _ Performance Abatement	2 : 2	9	0	0%	0	0%
	BP 03: Demo & Hazmat _ Power Plus	2 : 2	4	4	100%	0	0%
Jul-16	BP 03: Demo & Hazmat _ Silverado	4 : 4	5	3	60%	1	33%
	BP 03: Demo & Hazmat _ Chula Vista Electric	4 : 4	0	0	0%	0	0%
	BP 03: Demo & Hazmat _ Fastrack Rentals	2 : 2	2	0	0%	0	0%
	BP 03: Demo & Hazmat _ Inland Mechanical	2 : 2	4	0	0%	0	0%
	BP 03: Demo & Hazmat _ In Line Fence	4 : 4	0	0	0%	0	0%
	BP 03: Demo & Hazmat _ Performance Abatement	4 : 4	7	0	0%	0	0%
	BP 03: Demo & Hazmat _ Power Plus	4 : 4	0	0	0%	0	0%
Aug-16	BP 03: Demo & Hazmat _ Silverado	4 : 4	1	1	100%	0	0%
	BP 03: Demo & Hazmat _ Chula Vista Electric	4 : 4	4	3	75%	1	33%
	BP 03: Demo & Hazmat _ Fastrack Rentals	3 : 3	0	0	0%	0	0%
	BP 03: Demo & Hazmat _ Inland Mechanical	4 : 4	0	0	0%	0	0%
	BP 03: Demo & Hazmat _ In Line Fence	4 : 4	1	1	100%	0	0%
	BP 03: Demo & Hazmat _ Performance Abatement	4 : 4	7	0	0%	0	0%
	BP 03: Demo & Hazmat _ Power Plus	4 : 4	0	0	0%	0	0%
Sep-16	BP 03: Demo & Hazmat _ Silverado	4 : 4	0	0	0%	0	0%
	BP 03: Demo & Hazmat _ Inland Mechanical	2 : 2	0	0	0%	0	0%
	BP 03: Demo & Hazmat _ In Line Fence	4 : 4	1	1	100%	0	0%
	BP 03: Demo & Hazmat _ Performance Abatement	4 : 4	0	0	0%	0	0%
	BP 03: Demo & Hazmat _ Power Plus	0 : 4	**		0%		0%
	BP 21: Electrical _ Dynalectric	3 : 3	1	1	100%	0	0%
	BP 22: Earthwork _ FJ Willert	2 : 2	7	7	100%	1	14%
	BP 25: Site Utilities _ Advance Plumbing	1 : 1	3	3	100%	0	0%
Oct-16	BP 03: Demo & Hazmat _ Silverado	4 : 4	0	0	0%	0	0%
	BP 03: Demo & Hazmat _ In Line Fence	2 : 2	0	0	0%	0	0%
	BP 03: Demo & Hazmat _ Performance Abatement	5 : 5	2	0	0%	0	0%
	BP 03: Demo & Hazmat _ Power Plus	0 : 4	**	0	0%	0	0%
	BP 21: Electrical _ Dynalectric	4 : 4	4	2	50%	0	0%
	BP 22: Earthwork _ FJ Willert	4 : 4	13	13	100%	4	31%
	BP 22: Earthwork _ Merli	1 : 1	1	0	0%	0	0%
	BP 25: Site Utilities _ Oldcastle	1 : 1	0	0	0%	0	0%
	BP 25: Site Utilities _ Advance Plumbing	4 : 4	2	2	100%	0	0%
Nov-16	BP 03: Demo & Hazmat _ Silverado	4 : 4	0	0	0%	0	0%
	BP 03: Demo & Hazmat _ Performance Abatement	3 : 3	0	0	0%	0	0%
	BP 03: Demo & Hazmat _ Power Plus	0 : 4	**	0	0%	0	0%
	BP 04: Cast In Place Concrete _ Pacific Southwest	4 : 4	23	19	83%	3	16%
	BP 04: Cast In Place Concrete _ FJ Willert	4 : 4	4	4	100%	1	25%
	BP 04: Cast In Place Concrete _ Merli Concrete Pump	3 : 3	5	4	80%	0	0%
	BP 04: Cast In Place Concrete _ Pacific Steel Group	4 : 4	14	11	79%	3	27%
	BP 19: Plumbing _ UMEC	5 : 5	2	2	100%	0	0%
	BP 21: Electrical _ Dynalectric	4 : 4	2	2	100%	0	0%
	BP 22: Earthwork _ FJ Willert	4 : 4	0	0	0%	0	0%
	BP 22: Earthwork _ Merli	4 : 4	0	0	0%	0	0%
	BP 25: Site Utilities _ Oldcastle	4 : 4	0	0	0%	0	0%
	BP 25: Site Utilities _ Advance Plumbing	4 : 4	1	1	100%	0	0%
	BP 03: Demo & Hazmat _ Silverado	4 : 4	0	0	0%	0	0%
	BP 03: Demo & Hazmat _ Power Plus	0 : 4	**	0	0%	0	0%
	BP 04: Cast In Place Concrete _ Pacific Southwest	4 : 4	15	11	73%	3	27%
	BP 04: Cast In Place Concrete _ Bobs Crane	4 : 4	6	5	83%	1	20%
	BP 04: Cast In Place Concrete _ FJ Willert	4 : 4	0	0	0%	0	0%
	BP 04: Cast In Place Concrete _ Merli Concrete Pump	5 : 5	4	1	25%	0	0%



**Southwestern College - Math Science Engineering Building  
CBA Workforce Utilization Report (EXHIBIT 3)**

Dec-16	BP 04: Cast In Place Concrete _ Pacific Steel Group	4 : 4		10	10	100%	2	20%
	BP 06: Roofing _ Best Contracting	3 : 3		1	0	0%	0	0%
	BP 19: Plumbing _ UMEC	4 : 4		0	0	0%	0	0%
	BP 21: Electrical _ Dynalectric	4 : 4		4	4	100%	1	25%
	BP 22: Earthwork _ FJ Willert	4 : 4		0	0	0%	0	0%
	BP 22: Earthwork _ Merli	4 : 4		0	0	0%	0	0%
	BP 25: Site Utilities _ Oldcastle	4 : 4		2	2	100%	0	0%
	BP 25: Site Utilities _ Advance Plumbing	4 : 4		2	2	100%	2	100%
Jan-17	BP 03: Demo & Hazmat _ Silverado	1 : 1		0	0	0%	0	0%
	BP 03: Demo & Hazmat _ Power Plus	0 : 4	**	0	0	0%	0	0%
	BP 04: Cast In Place Concrete _ Pacific Southwest	4 : 4		0	0	0%	0	0%
	BP 04: Cast In Place Concrete _ Bobs Crane	4 : 4		1	1	100%	0	0%
	BP 04: Cast In Place Concrete _ FJ Willert	4 : 4		0	0	0%	0	0%
	BP 04: Cast In Place Concrete _ Merli Concrete Pump	4 : 4		0	0	0%	0	0%
	BP 04: Cast In Place Concrete _ Pacific Steel Group	4 : 4		0	0	0%	0	0%
	BP 06: Roofing _ Best Contracting	4 : 4		0	0	0%	0	0%
	BP 19: Plumbing _ UMEC	5 : 5		0	0	0%	0	0%
	BP 21: Electrical _ Dynalectric	4 : 4		5	5	100%	0	0%
	BP 22: Earthwork _ FJ Willert	4 : 4		0	0	0%	0	0%
	BP 22: Earthwork _ Merli	4 : 4		0	0	0%	0	0%
	BP 25: Site Utilities _ Advance Plumbing	4 : 4		1	1	100%	0	0%
	BP 25: Site Utilities _ Oldcastle	2 : 2		0	0	0%	0	0%
	BP 25: Site Utilities _ RAP Engineering	1 : 1		6	6	100%	1	17%
Feb-17	BP 03: Demo & Hazmat _ Power Plus	0 : 4	**			0%		0%
	BP 04: Cast In Place Concrete _ Pacific Southwest	4 : 4		6	4	67%	1	25%
	BP 04: Cast In Place Concrete _ Bobs Crane	4 : 4		1	1	100%	1	100%
	BP 04: Cast In Place Concrete _ FJ Willert	4 : 4		0	0	0%	0	0%
	BP 04: Cast In Place Concrete _ Merli Concrete Pump	4 : 4		2	2	100%	1	50%
	BP 04: Cast In Place Concrete _ Pacific Steel Group	4 : 4		2	2	100%	0	0%
	BP 06: Roofing _ Best Contracting	4 : 4		0	0	0%	0	0%
	BP 19: Plumbing _ UMEC	4 : 4		2	2	100%	0	0%
	BP 21: Electrical _ Dynalectric	4 : 4		7	6	86%	2	33%
	BP 22: Earthwork _ FJ Willert	4 : 4		1	1	100%	0	0%
	BP 22: Earthwork _ Merli	4 : 4		0	0	0%	0	0%
	BP 25: Site Utilities _ Advance Plumbing	4 : 4		0	0	0%	0	0%
	BP 25: Site Utilities _ RAP Engineering	1 : 1		6	6	100%	1	17%
Mar-17	BP 03: Demo & Hazmat _ Power Plus	: 4	**			0%		0%
	BP 04: Cast In Place Concrete _ Pacific Southwest	2 : 4	**	4	2	50%	0	0%
	BP 04: Cast In Place Concrete _ Bobs Crane	2 : 4	**	0	0	0%	0	0%
	BP 04: Cast In Place Concrete _ FJ Willert	3 : 4	**	0	0	0%	0	0%
	BP 04: Cast In Place Concrete _ Merli Concrete Pump	3 : 4	**	4	3	75%	1	33%
	BP 04: Cast In Place Concrete _ Pacific Steel Group	2 : 4	**	1	1	100%	0	0%
	BP 06: Roofing _ Best Contracting	0 : 4	**			0%		0%
	BP 19: Plumbing _ UMEC	2 : 4	**	0	0	0%	0	0%
	BP 21: Electrical _ Dynalectric	2 : 4	**	0	0	0%	0	0%
	BP 22: Earthwork _ FJ Willert	3 : 4	**	0	0	0%	0	0%
	BP 22: Earthwork _ Merli	3 : 4	**	0	0	0%	0	0%
	BP 25: Site Utilities _ Advance Plumbing	2 : 4	**	0	0	0%	0	0%

**Notes:**  
Double asterisk (\*\*) Denotes not all workforce data for the month has been accounted for, due to contractor's non-submittal of Certified Payroll Records. Remaining data will be reflected in next monthly report.

Grey Highlight denotes a contractor that has finished its scope of work.

Yellow Highlight denotes an active contractor.

CUMULATIVE STATISTICAL DATA								
				TOTAL NUMBER OF EMPLOYEES (POSITIONS) WORKING	TOTAL NUMBER OF LOCAL-TO- COUNTY (RESIDENT) WORKERS	% of LOCAL-TO- COUNTY WORKERS FILLING POSITIONS	TOTAL NUMBER OF LOCAL-TO-SWC DISTRICT WORKERS	% of LOCAL-TO-SWC DISTRICT WORKERS FILLING POSITIONS
SUB-TOTALS:	JOB TOTALS: BP 03 _ Demo Hazmat	98	: 126	**	56	19	34%	11%
SUB-TOTALS:	JOB TOTALS: BP 04 _ Cast-in-Place Concrete	88	: 96	**	102	81	79%	21%
SUB-TOTALS:	JOB TOTALS: BP 06 _ Roofing	11	: 15	**	1	0	0%	0%

**Southwestern College - Math Science Engineering Building  
CBA Workforce Utilization Report (EXHIBIT 3)**

SUB-TOTALS:	JOB TOTALS: BP 19 _ Plumbing	20 : 22 **	4	4	100%	0	0%
SUB-TOTALS:	JOB TOTALS: BP 21 _ Electrical	25 : 27 **	23	20	87%	3	15%
SUB-TOTALS:	JOB TOTALS: BP 22 _ Earthwork	45 : 47 **	22	21	95%	5	24%
SUB-TOTALS:	JOB TOTALS: BP 25 _ Site Utilities	31 : 33 **	23	23	100%	4	17%
<b>TOTAL:</b>	<b>Number of weekly CPRs:</b>	<b>318 : 366 **</b>	<b>231</b>	<b>168</b>	<b>73%</b>	<b>31</b>	<b>18%</b>
<div> <div>CBA GOALS:</div> <div> <div>90%</div> <div>POSITIONS FILLED BY "LOCAL-TO- COUNTY" WORKERS</div> </div> <div> <div>35%</div> <div>OF THE 90% "LOCAL-TO- COUNTY" POSITIONS TO BE FILLED BY "LOCAL- TO-DISTRICT " WORKERS</div> </div> </div>							
Jun-16	JOB TOTALS: BP 03 _ Demo Hazmat	10 : 10	22	10	45%	0	0%
Jul-16	JOB TOTALS: BP 03 _ Demo Hazmat	24 : 24	18	3	17%	1	33%
Aug-16	JOB TOTALS: BP 03 _ Demo Hazmat	27 : 27	13	5	38%	1	20%
Sep-16	JOB TOTALS: BP 03 _ Demo Hazmat	14 : 18 **	1	1	100%	0	0%
Oct-16	JOB TOTALS: BP 03 _ Demo Hazmat	11 : 15 **	2	0	0%	0	0%
Nov-16	JOB TOTALS: BP 03 _ Demo Hazmat	7 : 11 **	0	0	0%	0	0%
Dec-16	JOB TOTALS: BP 03 _ Demo Hazmat	4 : 8 **	0	0	0%	0	0%
Jan-17	JOB TOTALS: BP 03 _ Demo Hazmat	1 : 5 **	0	0	0%	0	0%
Feb-17	JOB TOTALS: BP 03 _ Demo Hazmat	0 : 4 **	0	0	0%	0	0%
Mar-17	JOB TOTALS: BP 03 _ Demo Hazmat	0 : 4 **	0	0	0%	0	0%
Nov-16	JOB TOTALS: BP 04 _ C.I.P Concrete	15 : 15	46	38	83%	7	18%
Dec-16	JOB TOTALS: BP 04 _ C.I.P Concrete	21 : 21	35	27	77%	6	22%
Jan-17	JOB TOTALS: BP 04 _ C.I.P Concrete	20 : 20	1	1	100%	0	0%
Feb-17	JOB TOTALS: BP 04 _ C.I.P Concrete	20 : 20	11	9	82%	3	33%
Mar-17	JOB TOTALS: BP 04 _ C.I.P Concrete	12 : 20 **	9	6	67%	1	17%
Dec-16	JOB TOTALS: BP 06 _ Roofing	3 : 3	1	0	0%	0	0%
Jan-17	JOB TOTALS: BP 06 _ Roofing	4 : 4	0	0	0%	0	0%
Feb-17	JOB TOTALS: BP 06 _ Roofing	4 : 4	0	0	0%	0	0%
Mar-17	JOB TOTALS: BP 06 _ Roofing	0 : 4 **	0	0	0%	0	0%
Nov-16	JOB TOTALS: BP 19 _ Plumbing	5 : 5	2	2	100%	0	0%
Dec-16	JOB TOTALS: BP 19 _ Plumbing	4 : 4	0	0	0%	0	0%
Jan-17	JOB TOTALS: BP 19 _ Plumbing	5 : 5	0	0	0%	0	0%
Feb-17	JOB TOTALS: BP 19 _ Plumbing	4 : 4	2	2	100%	0	0%
Mar-17	JOB TOTALS: BP 19 _ Plumbing	2 : 4 **	0	0	0%	0	0%
Sep-16	JOB TOTALS: BP 21 _ Electrical	3 : 3	1	1	100%	0	0%
Oct-16	JOB TOTALS: BP 21 _ Electrical	4 : 4	4	2	50%	0	0%
Nov-16	JOB TOTALS: BP 21 _ Electrical	4 : 4	2	2	100%	0	0%
Dec-16	JOB TOTALS: BP 21 _ Electrical	4 : 4	4	4	100%	1	25%
Jan-17	JOB TOTALS: BP 21 _ Electrical	4 : 4	5	5	100%	0	0%
Feb-17	JOB TOTALS: BP 21 _ Electrical	4 : 4	7	6	86%	2	33%
Mar-17	JOB TOTALS: BP 21 _ Electrical	2 : 4 **	0	0	0%	0	0%
Sep-16	JOB TOTALS: BP 22 _ Earthwork	2 : 2	7	7	100%	1	14%
Oct-16	JOB TOTALS: BP 22 _ Earthwork	5 : 5	14	13	93%	4	31%
Nov-16	JOB TOTALS: BP 22 _ Earthwork	8 : 8	0	0	0%	0	0%
Dec-16	JOB TOTALS: BP 22 _ Earthwork	8 : 8	0	0	0%	0	0%
Jan-17	JOB TOTALS: BP 22 _ Earthwork	8 : 8	0	0	0%	0	0%
Feb-17	JOB TOTALS: BP 22 _ Earthwork	8 : 8	1	1	100%	0	0%
Mar-17	JOB TOTALS: BP 22 _ Earthwork	6 : 8 **	0	0	0%	0	0%
Sep-16	JOB TOTALS: BP 25 _ Site Utilities	1 : 1	3	3	100%	0	0%
Oct-16	JOB TOTALS: BP 25 _ Site Utilities	4 : 4	2	2	100%	0	0%
Nov-16	JOB TOTALS: BP 25 _ Site Utilities	4 : 4	1	1	100%	0	0%
Dec-16	JOB TOTALS: BP 25 _ Site Utilities	8 : 8	4	4	100%	2	50%
Jan-17	JOB TOTALS: BP 25 _ Site Utilities	7 : 7	7	7	100%	1	14%
Feb-17	JOB TOTALS: BP 25 _ Site Utilities	5 : 5	6	6	100%	1	17%
Mar-17	JOB TOTALS: BP 25 _ Site Utilities	2 : 4 **	0	0	0%	0	0%

# Electrical Distribution Upgrade Workforce Utilization Report

**Southwestern College - Electrical Distribution Upgrade  
CBA Workforce Utilization Report (EXHIBIT 4)**

REPORTING MONTH	CONTRACTORS	RATIO OF WEEKS REPORTED	TOTAL NUMBER OF EMPLOYEES (POSITIONS) WORKING	TOTAL NUMBER OF LOCAL-TO-COUNTY (RESIDENT) WORKERS	% of LOCAL-TO-COUNTY WORKERS FILLING POSITIONS	TOTAL NUMBER OF LOCAL-TO-SWC DISTRICT WORKERS	% of LOCAL-TO-SWC DISTRICT WORKERS FILLING POSITIONS
Oct-16	Elec Distr Upgrade _ Chula Vista Electric	2 : 2	2	2	100%	1	50%
Nov-16	Elec Distr Upgrade _ Chula Vista Electric	4 : 4	1	1	100%	0	0%
Dec-16	Elec Distr Upgrade _ Chula Vista Electric	4 : 4	3	3	100%	1	33%
	Elec Distr Upgrade _ Sunrise Bobcat	3 : 3	1	1	100%	0	0%
	Elec Distr Upgrade _ Tripple R Concrete	3 : 3	1	1	100%	1	100%
Jan-17	Elec Distr Upgrade _ Chula Vista Electric	5 : 5	7	7	100%	1	14%
	Elec Distr Upgrade _ Sunrise Bobcat	4 : 4	0	0	0%	0	0%
	Elec Distr Upgrade _ Tripple R Concrete	4 : 4	1	1	100%	1	100%
Feb-17	Elec Distr Upgrade _ Chula Vista Electric	4 : 4	0	0	0%	0	0%
	Elec Distr Upgrade _ Sunrise Bobcat	4 : 4	1	1	100%	0	0%
	Elec Distr Upgrade _ Tripple R Concrete	3 : 3	0	0	0%	0	0%
Mar-17	Elec Distr Upgrade _ Chula Vista Electric	1 : 4	**	0	0%	0	0%
	Elec Distr Upgrade _ Sunrise Bobcat	3 : 4	**	0	0%	0	0%

**Notes:**

Double asterisk (\*\*) Denotes not all workforce data for the month has been accounted for, due to contractor's non-submittal of Certified Payroll Records. Remaining data will be reflected in next monthly report.

Grey Highlight denotes a contractor that has finished its scope of work.

Yellow Highlight denotes an active contractor.

**CUMULATIVE STATISTICAL DATA**

		RATIO OF WEEKS REPORTED	TOTAL NUMBER OF EMPLOYEES (POSITIONS) WORKING	TOTAL NUMBER OF LOCAL-TO-COUNTY (RESIDENT) WORKERS	% of LOCAL-TO-COUNTY WORKERS FILLING POSITIONS	TOTAL NUMBER OF LOCAL-TO-SWC DISTRICT WORKERS	% of LOCAL-TO-SWC DISTRICT WORKERS FILLING POSITIONS
TOTAL:	Number of weekly CPRs:	44 : 48 **	17	17	100%	5	29%

**CBA GOALS:**

90%  
POSITIONS FILLED  
BY "LOCAL-TO-  
COUNTY"  
WORKERS

35%  
OF THE 90%  
"LOCAL-TO-  
COUNTY"  
POSITIONS TO BE  
FILLED BY "LOCAL-  
TO-DISTRICT"  
WORKERS

End of Report